



GIG
CYMRU
NHS
WALES

Iechyd Cyhoeddus
Cymru
Public Health
Wales

Performance and Assurance Dashboard

August 2023

Governance and Accountability



STRATEGIC RISK DASHBOARD



RISK OVERVIEW | (All) On Target



1
On Target

5
Above Target

FILTERS

Report Date
7/31/2023

Directorate
(All)

Risk Register Type
(All)

RESET

EXPORT PDF

RISK MATRIX

Likelihood x Consequence = Exposure

	1 Negligible	2 Minor	3 Moderate	4 Major	5 Critical
5 Almost certain	0	0	0	1	0
4 Highly Likely	0	0	1	1	0
3 Likely	0	0	1	0	2
2 Unlikely	0	0	0	0	0
1 Highly Unlikely	0	0	0	0	0

NUMBER OF RISKS BY THEME AND CATEGORY

Click to filter dashboard by theme or category



RISK REGISTER

			Initial Score	Current Score	Target Score
1392	There is a risk that we will fail to exploit data to inform and direct public health action and interventions.	2023-01-01	20	20	12
1393	There is a risk that PHW will suffer a cyber-attack on its IT systems of such magnitude that it will be unable to maintain core business and public facing services	2022-12-31	16	16	12
1390	There is a risk that we will not manage organisational change well	2023-01-30	25	15	9
1391	There is a risk that we are unable to attract and retain the required professional workforce	2023-01-30	25	15	9

Data Source: [Datix-Risk Extract], Data Updated on:08-Aug-23, Data Source Rating: [Silver]



Performance and Assurance Dashboard - Finance: Revenue

Corporate Analytics



Directorate
All

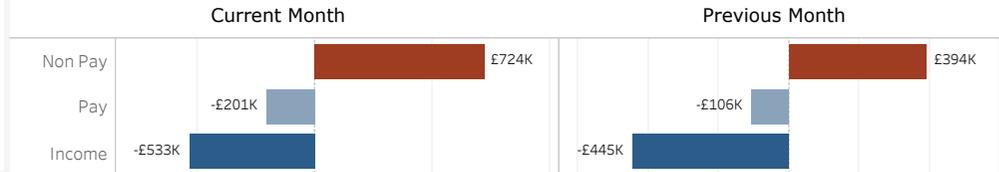
Division
All



Financial Position on August 2023

-£10K Surplus
Cumulative Reported Position
 Previous Month Reported Position **-£157K Surplus**

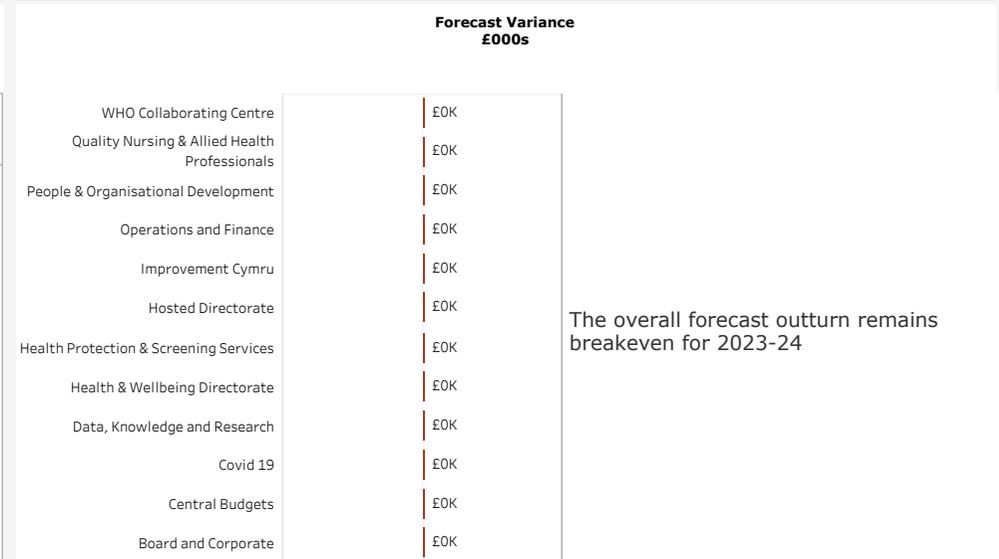
Cumulative Variance By Income, Pay and Non-Pay



Directorate Position

Directorate1	Annual Budget £000s	Cumulative Budget £000s	Cumulative Actual £000s	Cumulative Variance £000s
Data, Knowledge and Research	£425K	£2,054K	£2,057K	£2K
Covid 19	£0K	£0K	£0K	£0K
Health Protection and Screening Services	£7,097K	£36,679K	£36,673K	£55K
Health & Wellbeing	£1,495K	£7,695K	£7,695K	£7K
Operations and Finance	£857K	£4,546K	£4,553K	£3K
Improvement Cymru	£463K	£2,546K	£2,546K	£0K
WHO Collaborating Centre	£374K	£1,876K	£1,879K	£0K
Quality Nursing & Allied Health Professionals	£266K	£1,402K	£1,396K	£0K
Board and Corporate	£318K	£1,223K	£1,198K	£0K
People & Organisational Development	£178K	£1,000K	£1,055K	-£5K
Hosted	£0K	£0K	£0K	-£6K
NHS Executive	-£405K	-£1,985K	-£1,985K	-£25K
Central Budgets	-£11,067K	-£57,037K	-£57,077K	-£39K

Yearend Forecast Variance



Key Financial Risk

Risk	Likelihood	Value
WG funding not yet confirmed - Screening Recovery Funding	Low	£979K
WG funding not yet confirmed - Healthy Working Wales Funding	Low	£500K
-	-	£0K

Data Source: **Oracle Qlikview**, Data Updated on: P05-24 , Data Source Rating: **[Gold]**

Directorate1
All

Division1
All



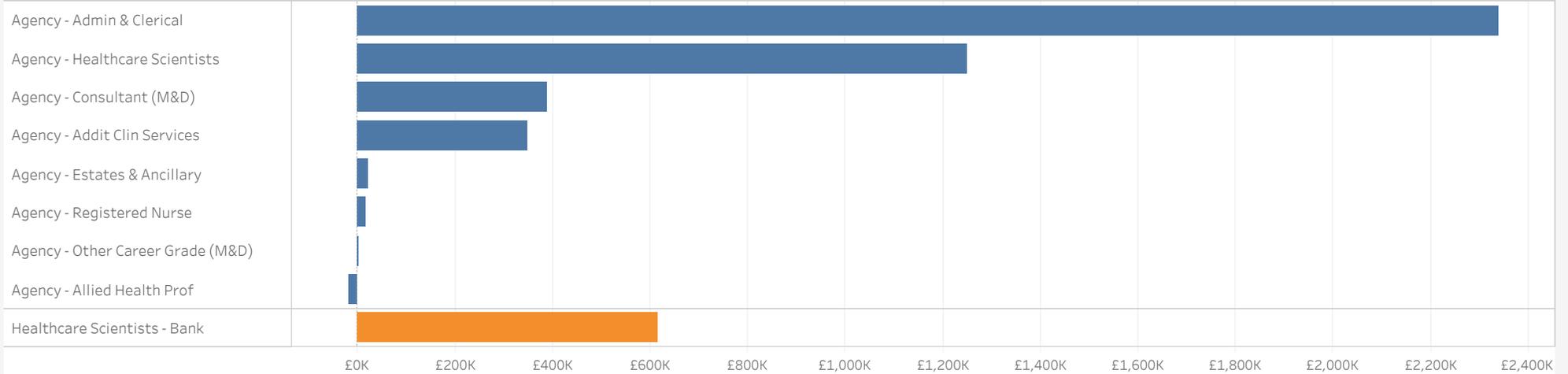
SubjectiveDesc

- Agency - Admin & Clerical
- Agency - Healthcare Scientists

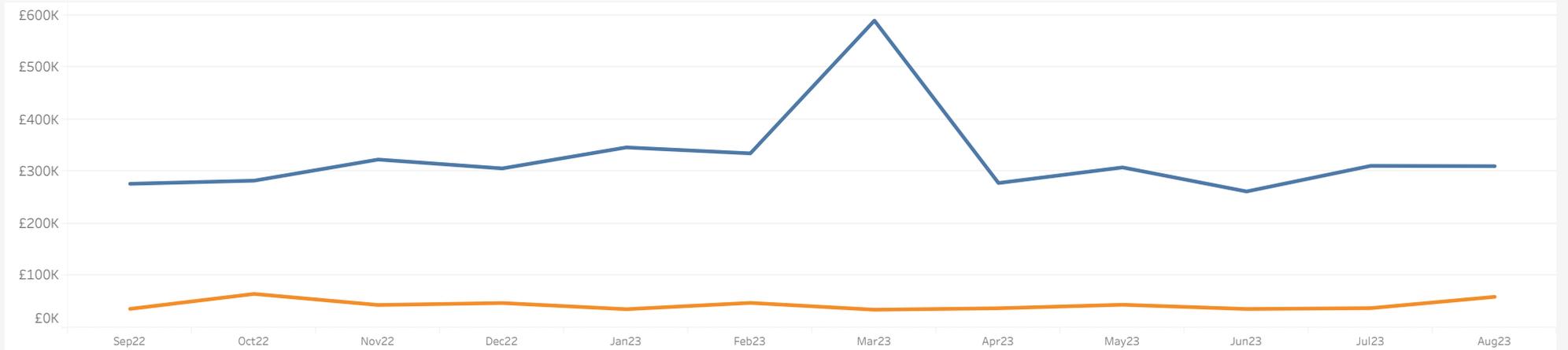
Pay Type1

- Agency
- Bank

Cumulative Agency & Bank Spend By Staff Group



Agency & Bank Spend 12-Month Trend



Data Source: Excel Spreadsheet, Data Updated on: P05-24, Data Source Rating: [Silver]

Amount Type

Actual Estimate



Capital Allocation

£576K
Strategic Allocation

YTD Spend: £19K

£1,233K
Discretionary Allocation

YTD Spend: £50K

Capital Strategic Schemes



Capital Discretionary Schemes



Data Source: **Excel Spreadsheet**, Data Updated on: P05-24 , Data Source Rating: **[Silver]**

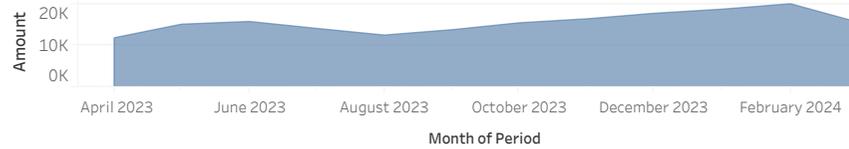
Receipts: Capital paymen.. Interest Receiv.. Net cash inflow.. Non-pay expend.. Other incoi
 Payments: Capital paymen.. Interest Receiv.. Net cash inflow.. Non-pay expend.. Other incoi



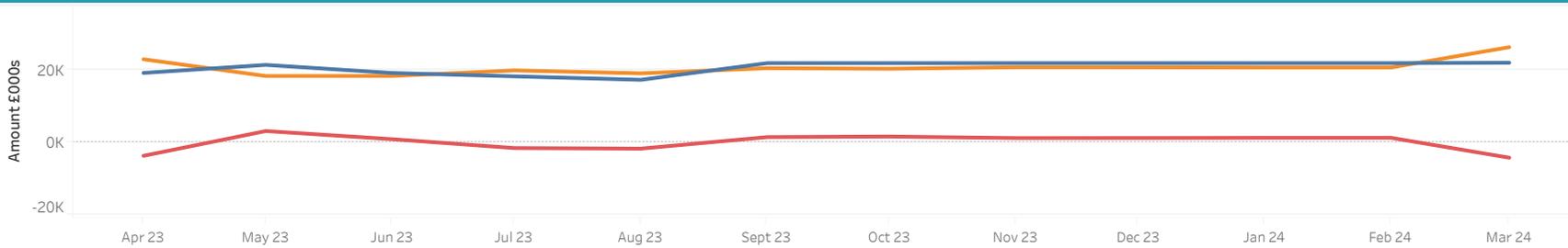
Cash Flow Position August 2023

£12,284K
 Balance C/f
 Balance b/f £15,569K March 2023

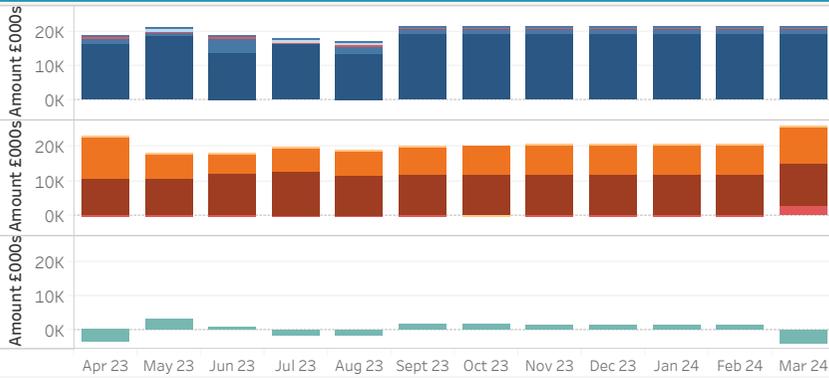
Cash Flow Balances £000s Bal C/F



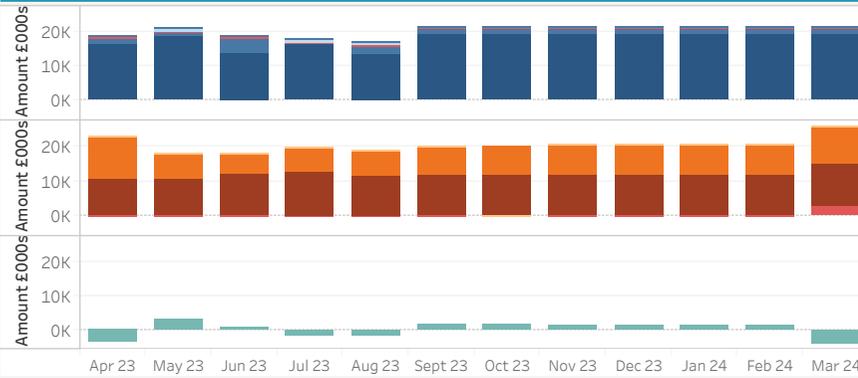
Cash Flow Forecast (Receipts, Payments, Net Cash)



Receipts Sources Breakdown



Payments Breakdown



Data Source: Financial Accounts Reports, Data Updated on: P05-24, Data Source Rating: [Silver]

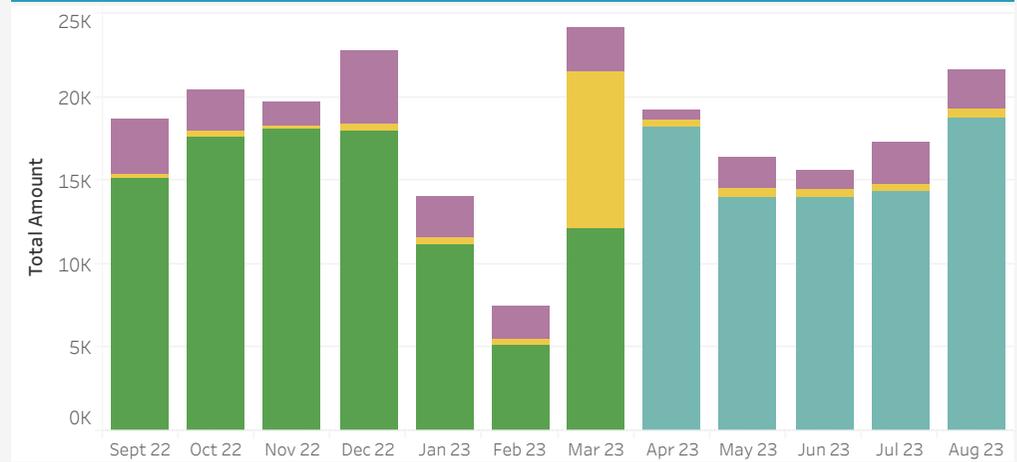
Debtor Type
■ NHS Debtors ■ Non NHS Debtors ■ WGA Debtors ■ WGA D ■ > 15 weeks ■ > 10 weeks < 15.. ■ < 10 weeks



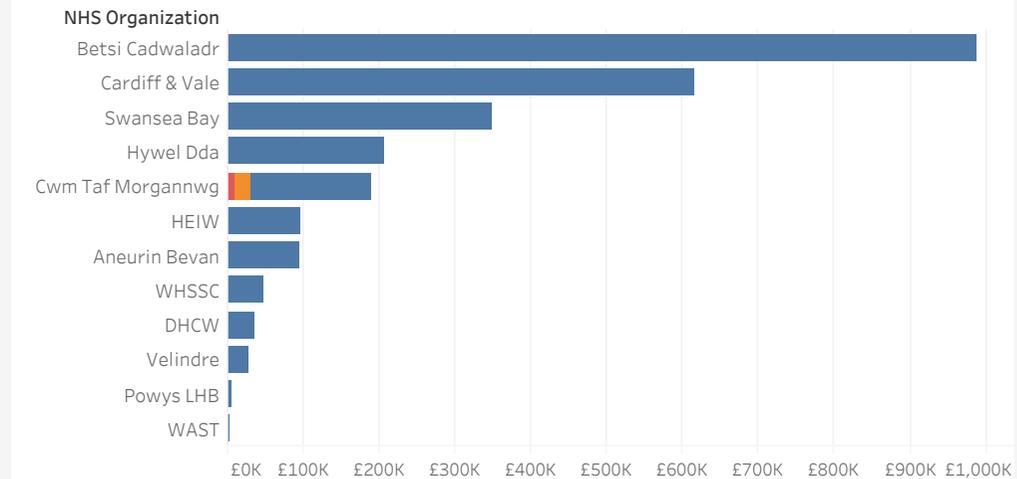
Statement of Financial Position (Balance Sheet)

Sub-Category	Type	Opening Balance £00..	Movement £000s	Closing Balance £00..
Non-Current Assets	Trade and other receivables	3,347	0	3,347
	Property, plant and equipment	33,762	33,831	33,762
	Intangible assets	869	869	869
	Non-Current Assets Sub total	37,978	34,700	37,978
Current Assets	Inventories	2,164	2,164	2,164
	Trade and other receivables	20,850	48,703	20,850
	Cash and cash equivalents	15,569	12,283	15,569
	Assets Sub total	38,583	63,150	38,583
Total Assets	Total Assets	76,561	97,850	76,561
Total Assets Less Current Liabilities	Total Assets Less Current Liabilities	41,179	37,952	41,179
Total Assets Employed	Total Assets Employed	29,740	29,750	29,740
Taxpayer's Equity	PDC	24,965	24,965	24,965
	Retained earnings	3,915	3,925	3,915
	Revaluation reserve	860	860	860
Total Taxpayer'S Equity	Total Taxpayer'S Equity	29,740	29,750	29,740

Debtors By Type (NHS, Non-NHS, WGA)



NHS Debtors Current Position



Data Source: **Financial Accounts Reports**, Data Updated on: P05-24 , Data Source Rating: **[Silver]**

YTD Actual By Number

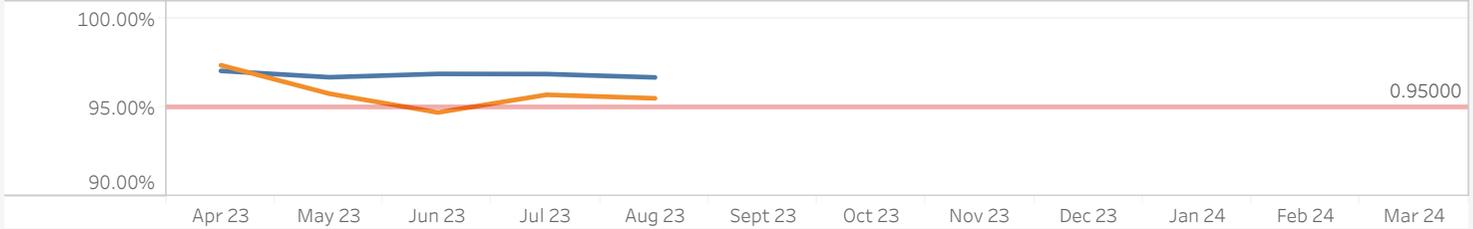
YTD Actual By Value



Non-NHS Invoices Paid Within 30 Days

96.71%
Statutory Target: 95%
YTD Actual By Number

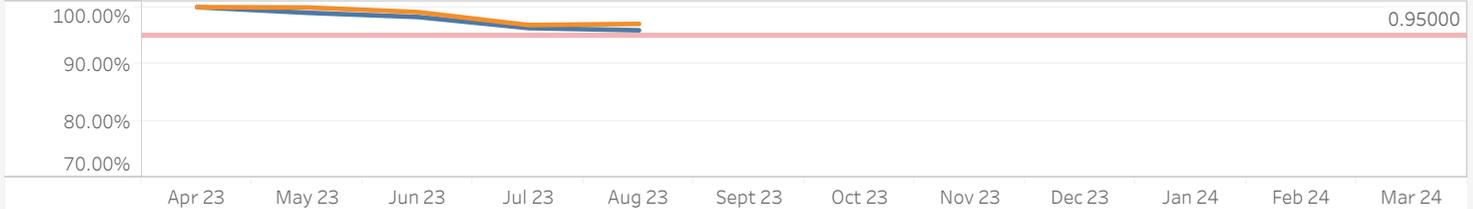
Non-NHS Invoices Paid Within 30 Days



NHS Invoices Paid Within 30 Days

95.93%
Target: 95%
YTD Actual By Number

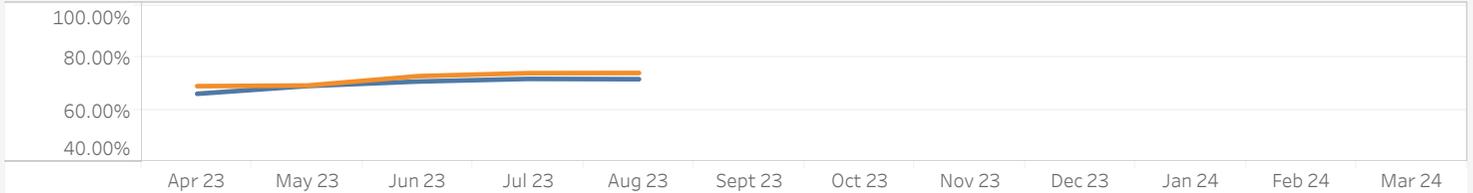
NHS Invoices Paid Within 30 Days



Non-NHS Invoices Paid Within 10 Days

71.68%
YTD Actual By Number

Non-NHS Invoices Paid Within 10 Days



NHS Invoices Paid Within 10 Days

46.95%
YTD Actual By Number

NHS Invoices Paid Within 10 Days



Data Source: Purchasing Financial Accounts, Data Updated on: P05-24, Data Source Rating: [Silver]



Sickness Absence: Key Metrics

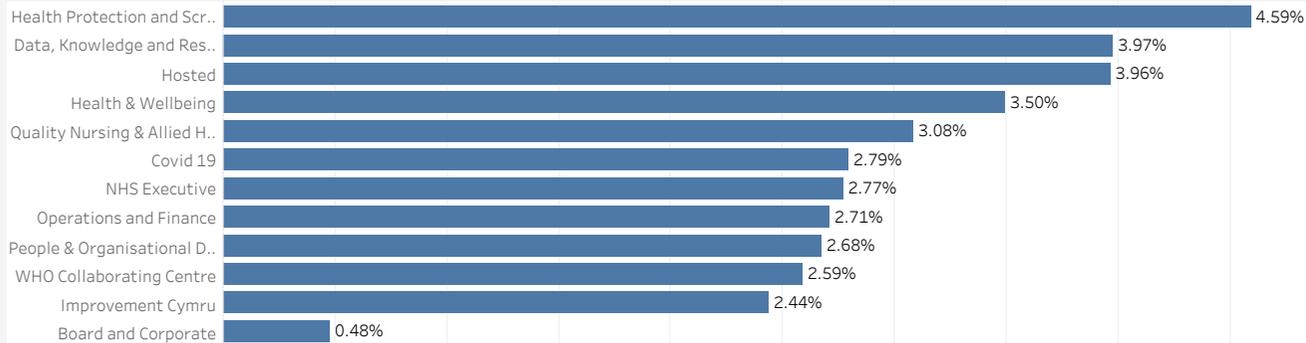
3.98%
12-months Rolling
Sickness Absence FTE %

3.41%
Sickness Absence FTE for
August 2023

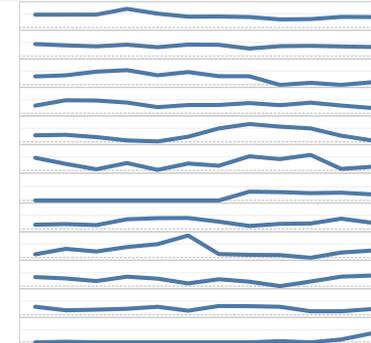
Monthly Sickness Absence Timeline



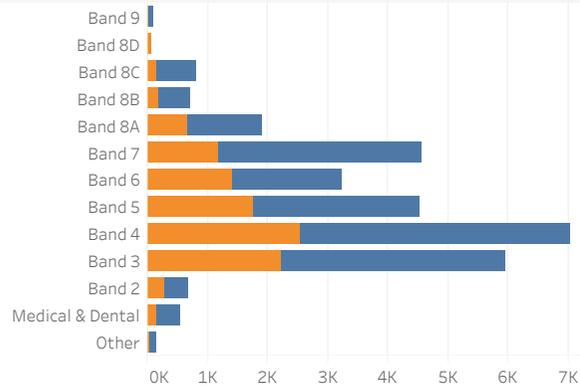
Sickness Absence by Directorate - Rolling 12 months



12 month trend

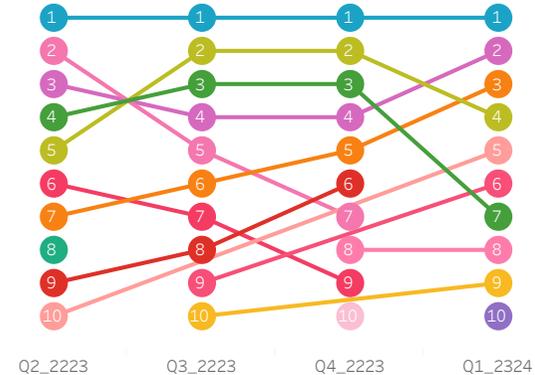


Sickness Absence by Pay Grade (FTE Days Lost)



Top 10 Sickness Absence Reasons by Quarter

- 1 Anxiety/stress/depression/other psychiatric illnesses
- 2 Infectious diseases
- 3 Other musculoskeletal problems
- 4 Chest & respiratory problems
- 5 Cold, Cough, Flu - Influenza
- 6 Injury, fracture
- 7 Gastrointestinal problems
- 8 Benign and malignant tumours, cancers
- 9 Genitourinary & gynaecological disorders
- 10 Headache/migraine



Data Source: [ESR-Sickness Absence], Data Updated on:31-Aug-23, Data Source Rating: [Gold]

WORKFORCE OVERVIEW | i

2,325
headcount

2,135
FTE

73%
FULL TIME

91%
PERMANENT

FILTERS

REPORT DATE
8/31/2023

MEASURE SELECTED
Headcount

COLOUR BAR CHARTS BY
None

RESET

EXPORT PDF

▼ MoM

▼ YoY

▲ MoM

▼ YoY

HEADCOUNT BY HIERARCHY

FULLTIME or PERMANENT members of staff

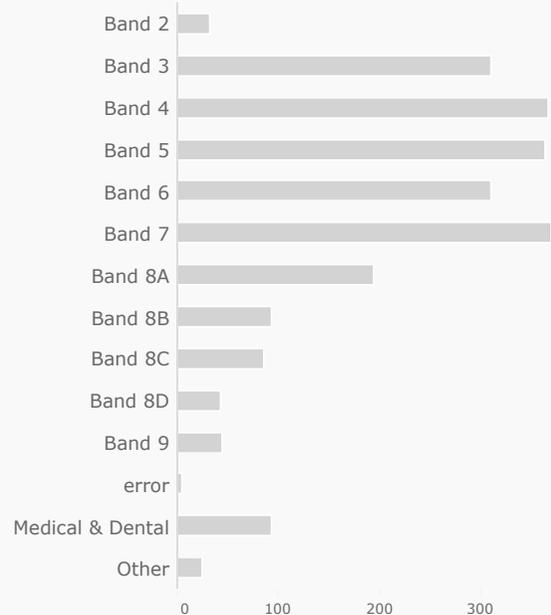
Filters:



HEADCOUNT BY PAY GRADE

FULLTIME or PERMANENT members of staff

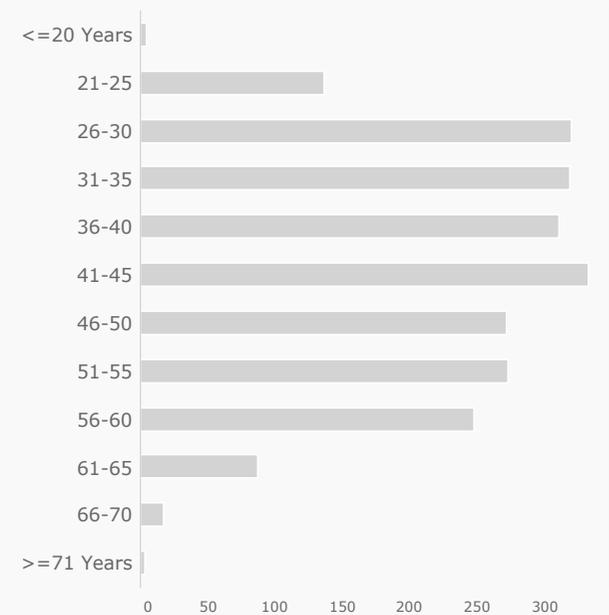
Filters:



HEADCOUNT BY AGE BAND

FULLTIME or PERMANENT members of staff

Filters:



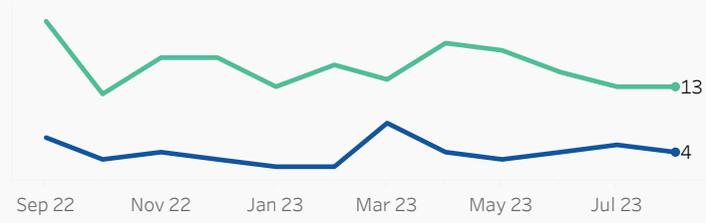
Overview |



10.7%
12 MONTH TURNOVER

0.8%
MONTHLY TURNOVER

Leavers Trend: Permanent Contract | Fixed Term Contract



FILTERS

Report Date
8/31/2023
Number of months
12
Assignment Category
All

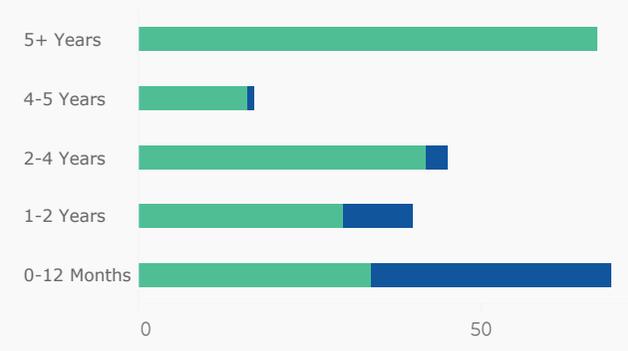
RESET

EXPORT PDF

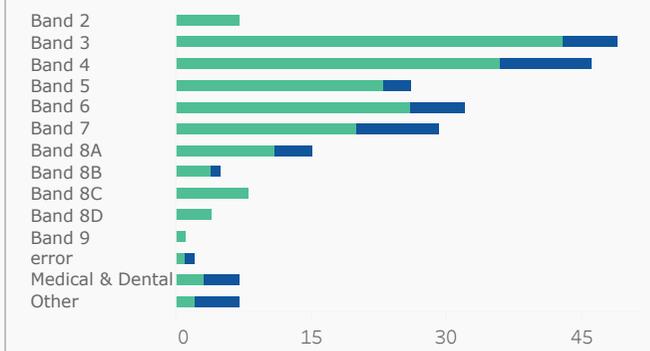
SUM OF LEAVERS BY DIRECTORATE



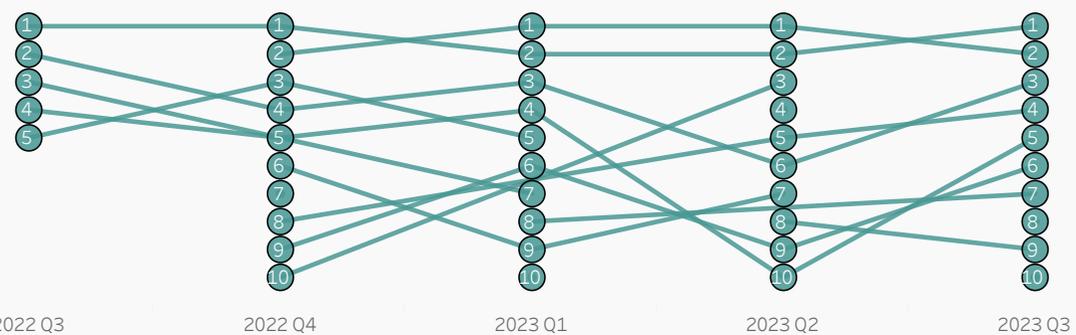
SUM OF LEAVERS BY LENGTH OF SERVICE



SUM OF LEAVERS BY PAY BAND



TOP 10 LEAVING REASONS BY QUARTER



Latest Quarter to selected Report Date

Other/Not Known
Promotion
Relocation
Health
End of Fixed Term Contract
To undertake further education or training
Flexi Retirement
End of Work Requirement
no Actuarial Reduction
Other

People Indicators

People & OD Additional Indicators

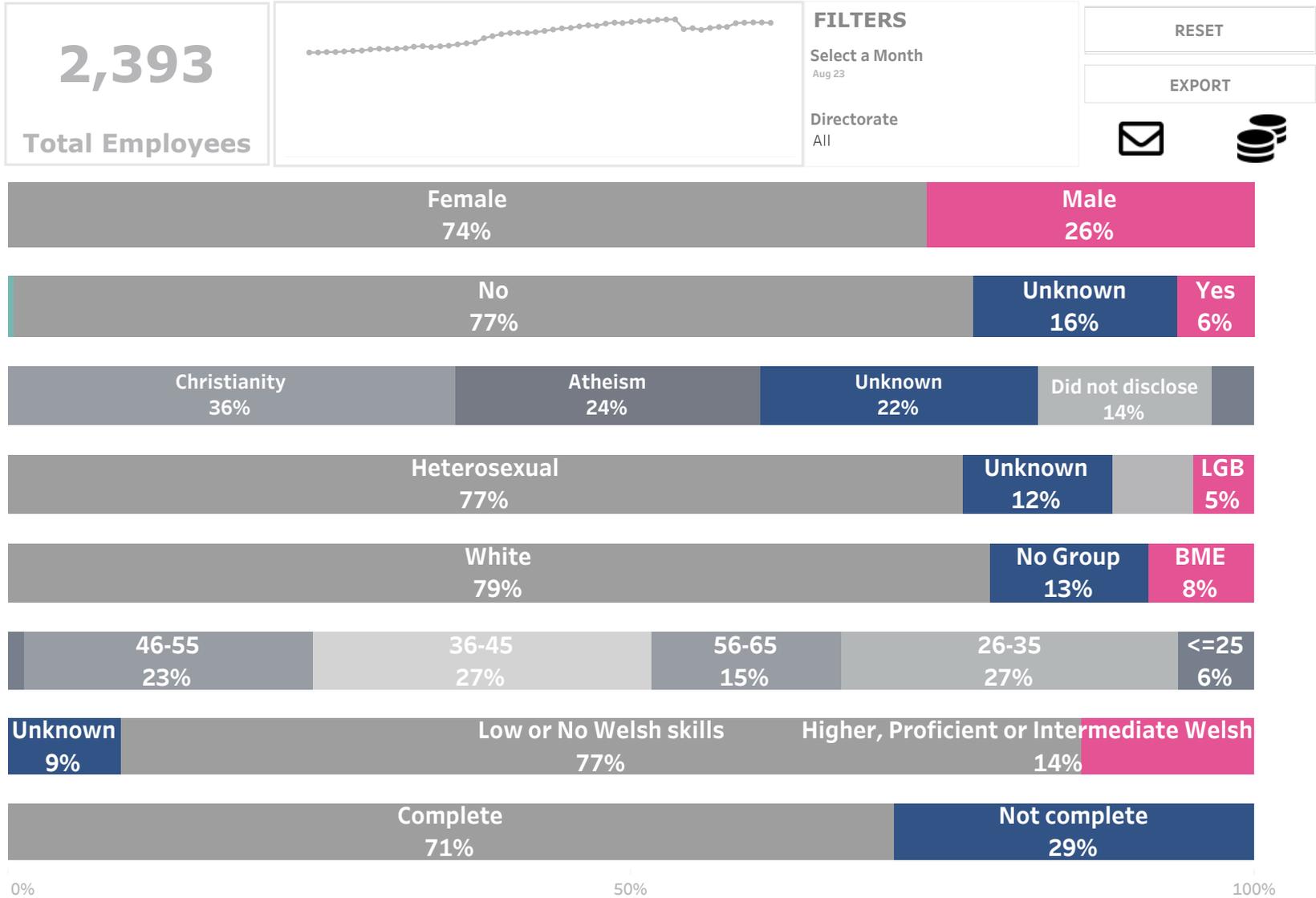
■ >10% outside target
 ■ Within 10% of target
 ■ On target
 Not applicable

Indicator	Timeframe				Target Source (as relevant)
	Target	Jun-23	Jul-23	Aug-23	
Time to Hire	Target	Jun-23	Jul-23	Aug-23	
Time from vacancy requested to conditional offer letter issued (days)	44	44.0	40.2	Not available	NWSSP Target
Statutory and Mandatory Training	Target	Jun-23	Jul-23	Aug-23	
Training Compliance with core competencies	95%	91.2%	91.4%	92.1%	Internal Target
Training Compliance including extended competencies	N/A	86.6%	87.7%	89.2%	N/A
Appraisals	Target	Jun-23	Jul-23	Aug-23	
My Contribution Appraisal completed within previous 12 months	85%	71.9%	69.7%	72.4%	WG Target

DIVERSITY BREAKDOWN | HR



Dashboard splits out PHW employees by diversity category, highlighting **minority groups** and **unknowns**.



Data last ran on [8 September 2023] Data Source: [ESR]



Performance & Assurance Dashboard - Newborn Bloodspot Screening

Corporate Analytics



Select Indicator

Newborn Bloodspot Coverage (Newborns)

Select Area

Wales



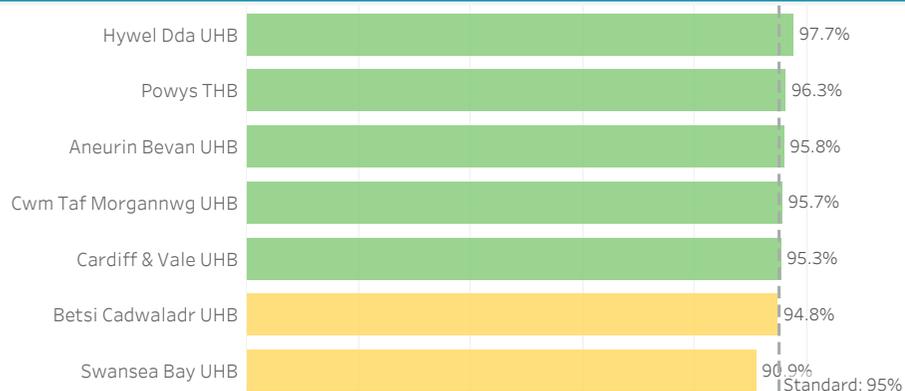
Latest Month

94.9%
August 2023

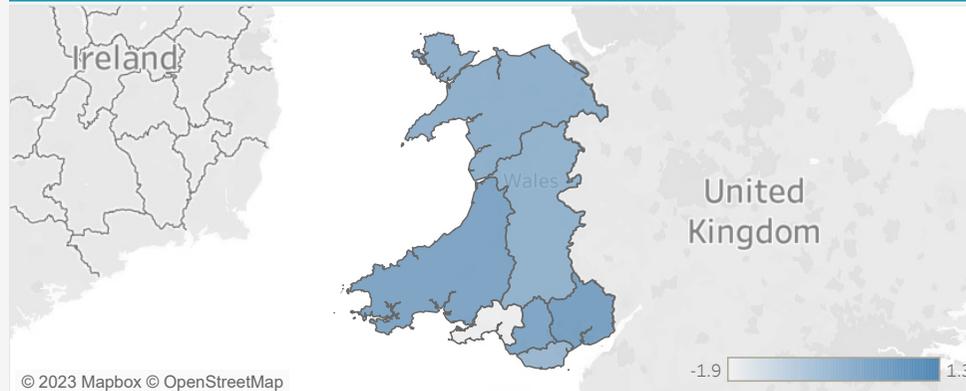
Previous month

95.2%
July 2023

Latest performance by Health Board

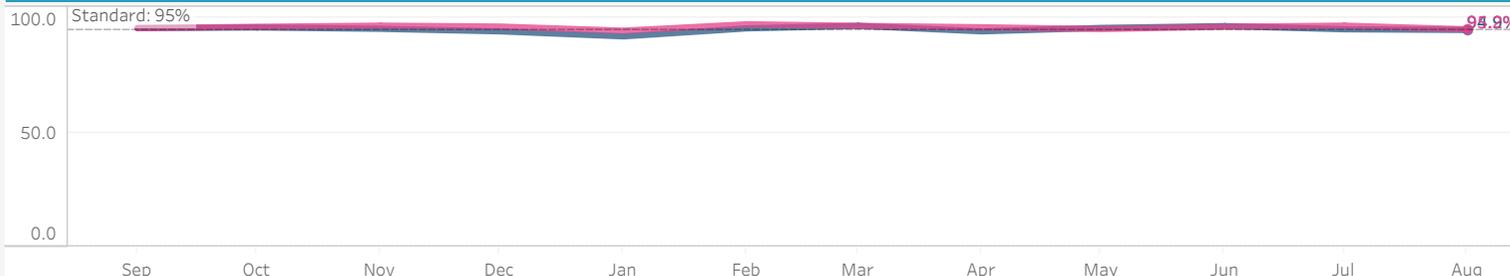


Variance against Standard (12 month avg)



Annual trend (%)

Latest year Previous year



Annual change

▼ -0.3%

Data Source: [Screening Informatics], Data Updated on: 01-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Newborn Bloodspot Avoidable Repeat Rate

Select Area

Wales



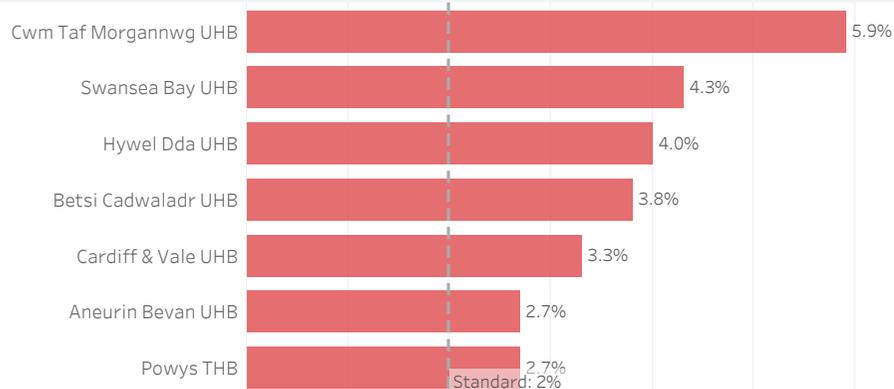
Latest Month

3.8%
August 2023

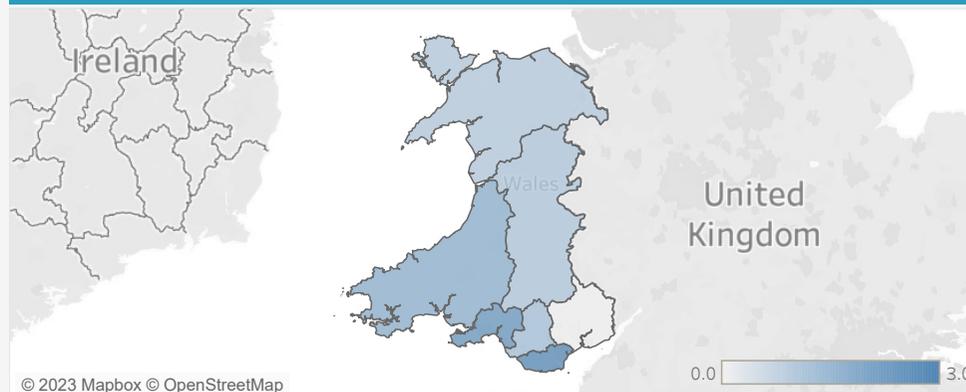
Previous month

4.5%
July 2023

Latest performance by Health Board

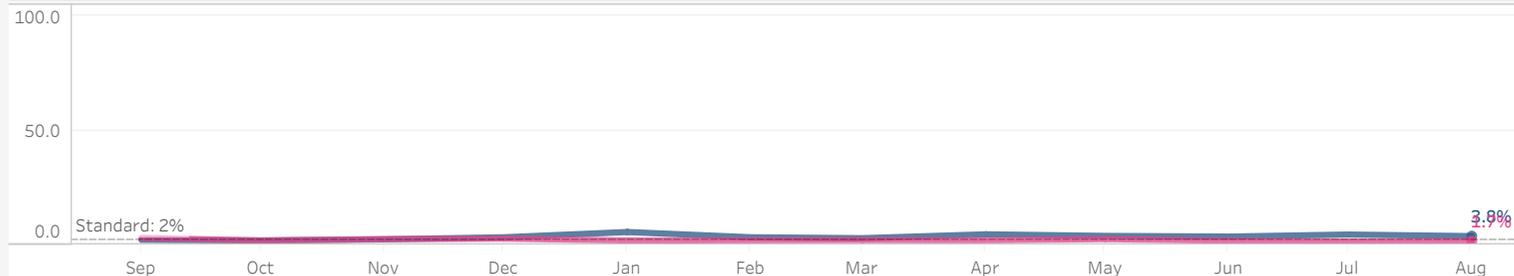


Variance against Standard (12 month avg)



Annual trend (%)

Latest year Previous year



Annual change

▲ 2.1%

Data Source: [Screening Informatics], Data Updated on: 01-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Well Babies Completing Screening within 4 weeks

Select Area

Wales



Latest Month

97.7%
July 2023

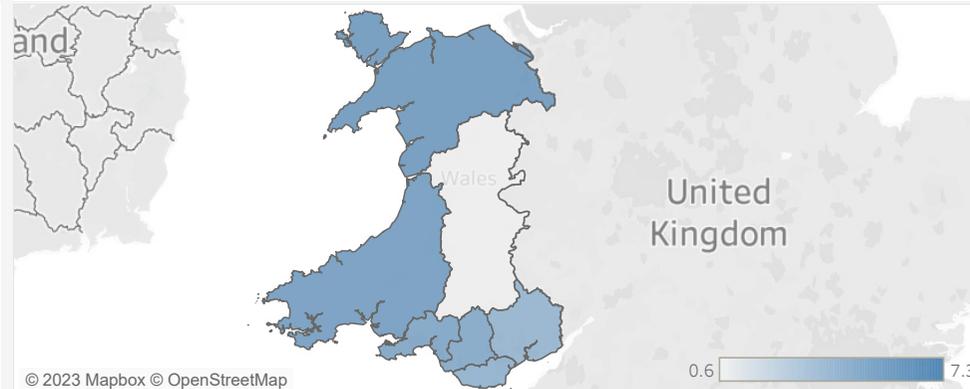
Previous month

96.4%
June 2023

Latest performance by Health Board

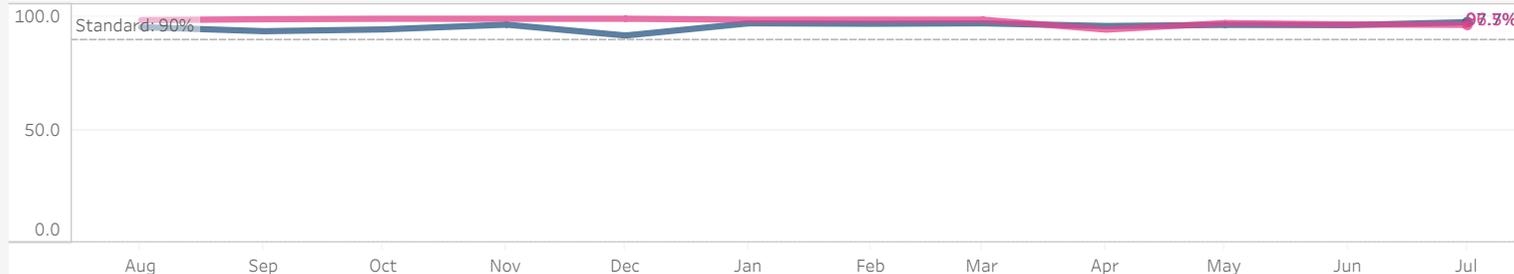


Variance against Standard (12 month avg)



Annual trend (%)

Latest year Previous year



Annual change

▲ 1.2%

Data Source: [Screening Informatics], Data Updated on: 01-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Babies Completing Assessment within 3 Months

Select Area

Wales



Latest Month

94.7%
July 2023

Previous month

90.0%
June 2023

Latest performance by Health Board

Data unavailable at Health Board level due to small numbers

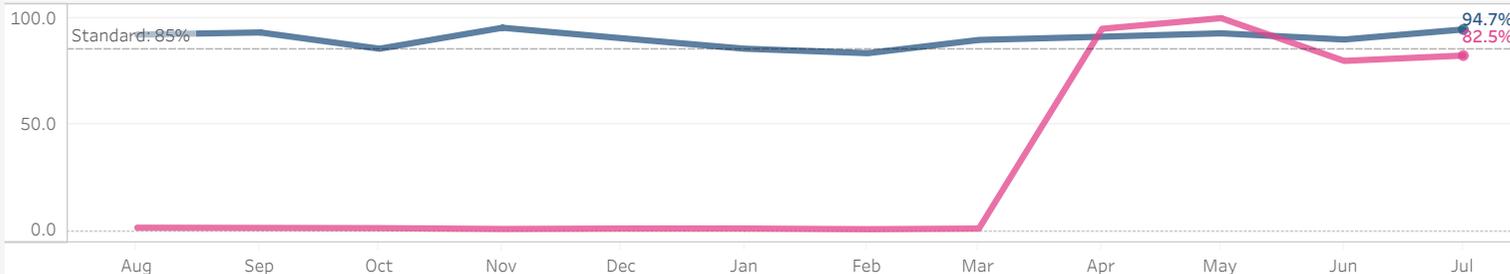
Variance against Standard (12 month avg)

Data unavailable at Health Board level due to small numbers

Annual trend (%)

Latest year Previous year

Annual change



▲ 12.2%

Data Source: [Screening Informatics], Data Updated on: 01-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Assessment invitations given within 3 weeks of screen

Select Area

Wales



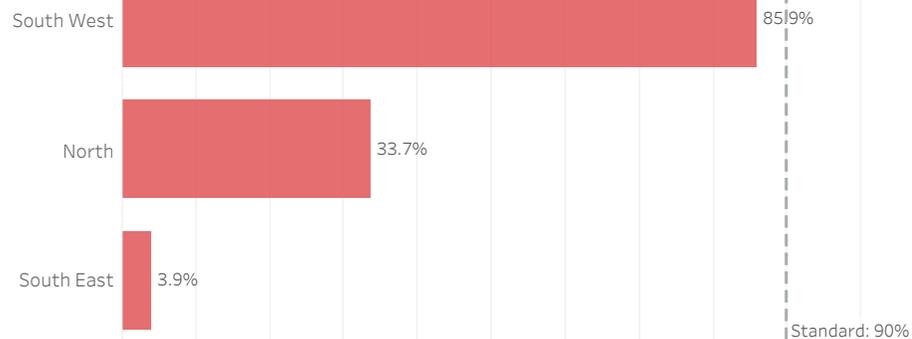
Latest Month

24.5%
August 2023

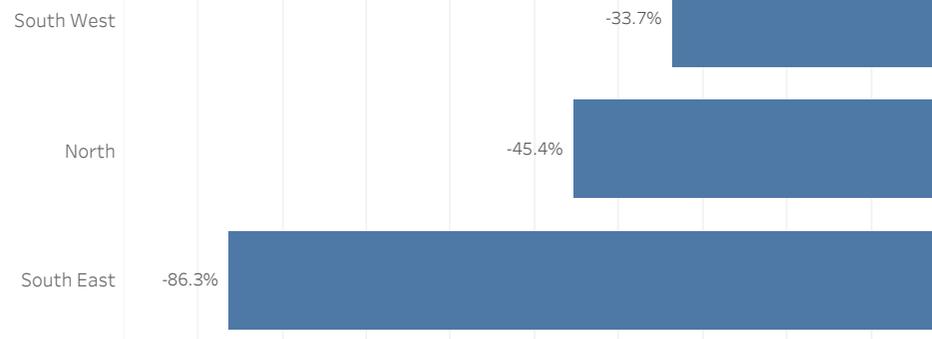
Previous month

33.9%
July 2023

Latest performance by Region

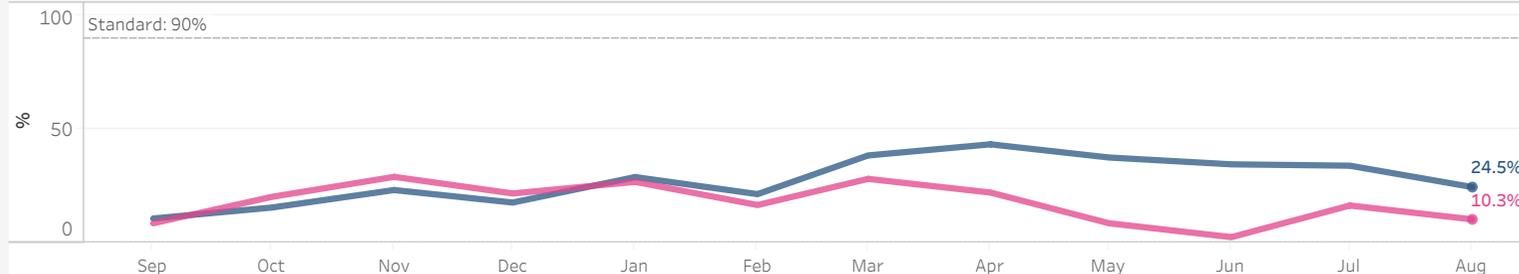


Variance against Standard (12 month avg*)



Annual trend (%)

Latest year Previous year



Annual change

▲ 14.2%

Data Source: [Screening Informatics], Data Updated on: 04-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Normal results sent within 2 weeks of screen

Select Area

Wales



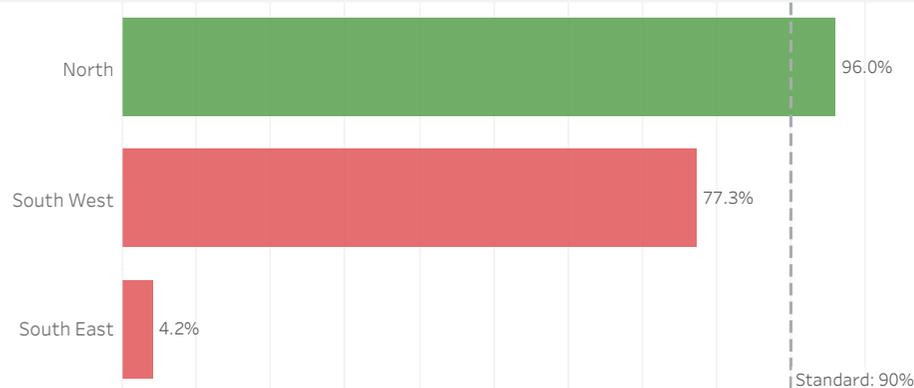
Latest Month

44.2%
August 2023

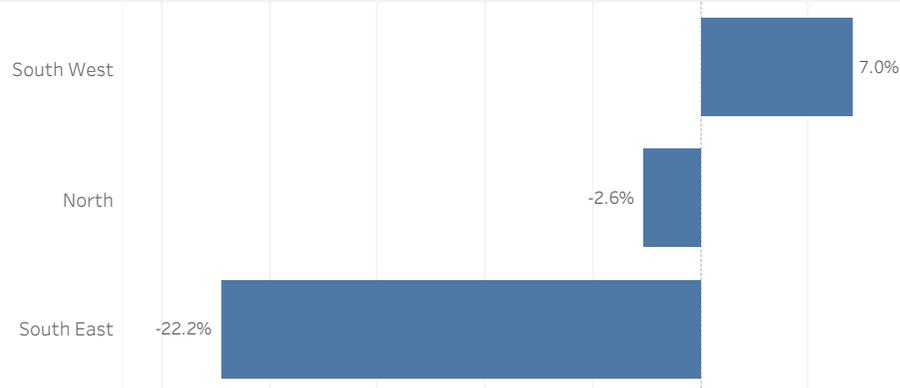
Previous month

76.8%
July 2023

Latest performance by Region

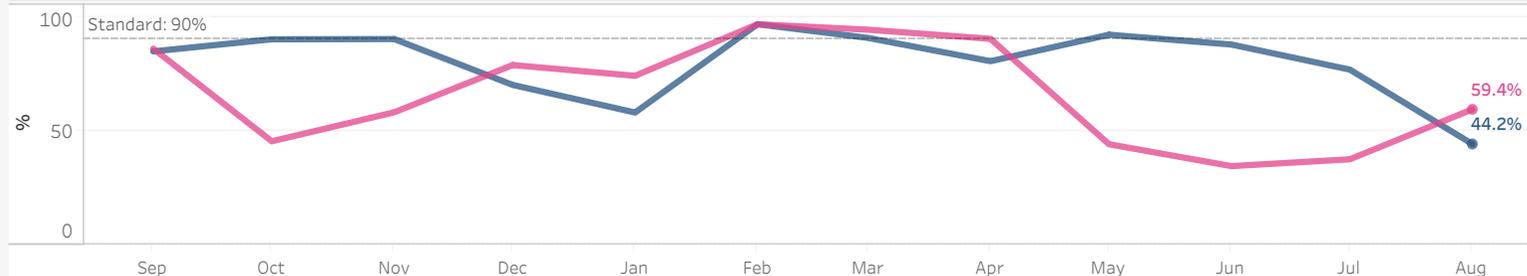


Variance against Standard (12 month avg*)



Annual trend (%)

Latest year Previous year



Annual change

▼ -15.2%

Data Source: [Screening Informatics], Data Updated on: 04-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator
Round length (invited within 36 months)

Select Area
Wales



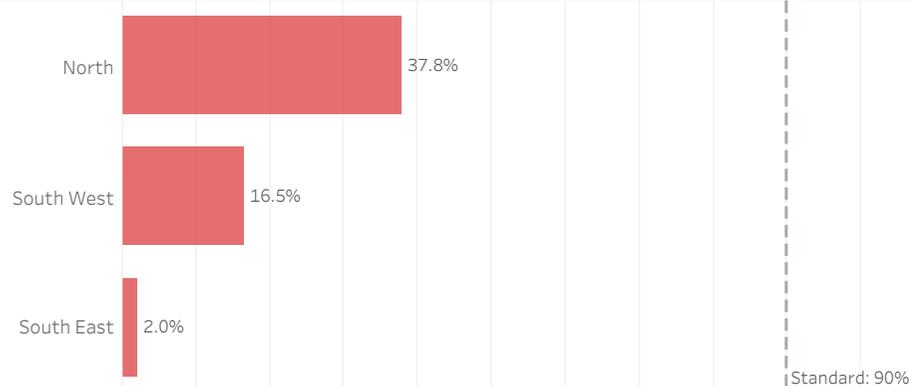
Latest Month

12.4%
August 2023

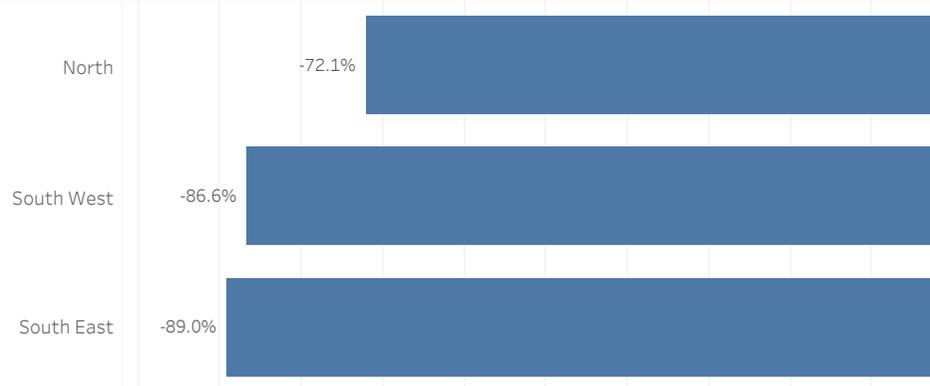
Previous month

6.2%
July 2023

Latest performance by Region

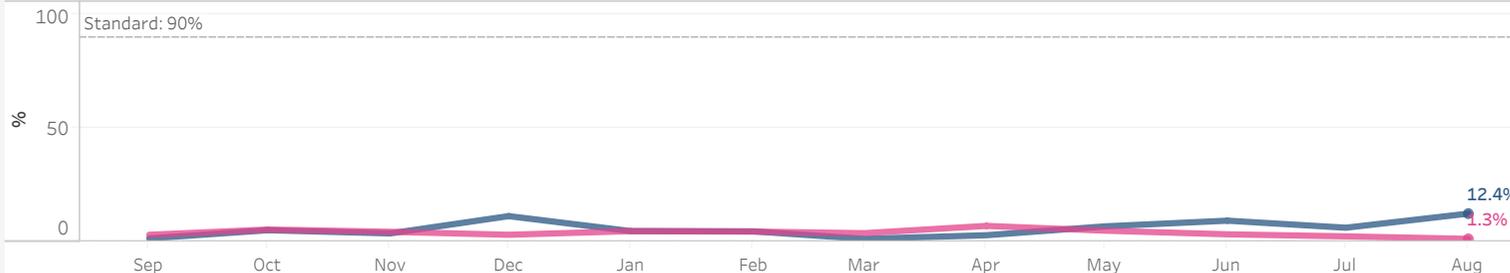


Variance against Standard (12 month avg*)



Annual trend (%)

Latest year Previous year



Annual change

▲ 11.1%

Data Source: [Screening Informatics], Data Updated on: 04-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Waiting Time for Screening Test Results (4 Weeks)

Select Area

Wales



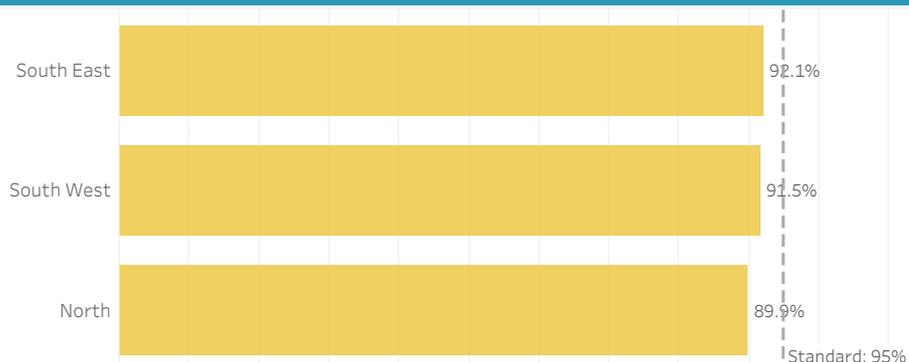
Latest Month

91.4%
August 2023

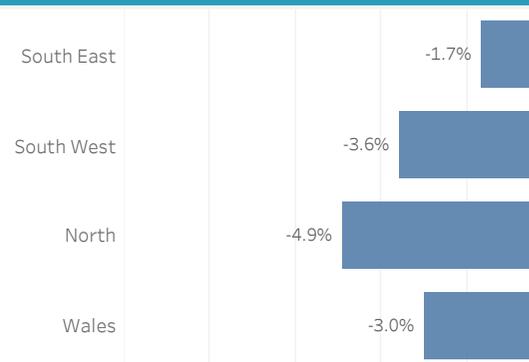
Previous month

91.8%
July 2023

Latest performance by Region

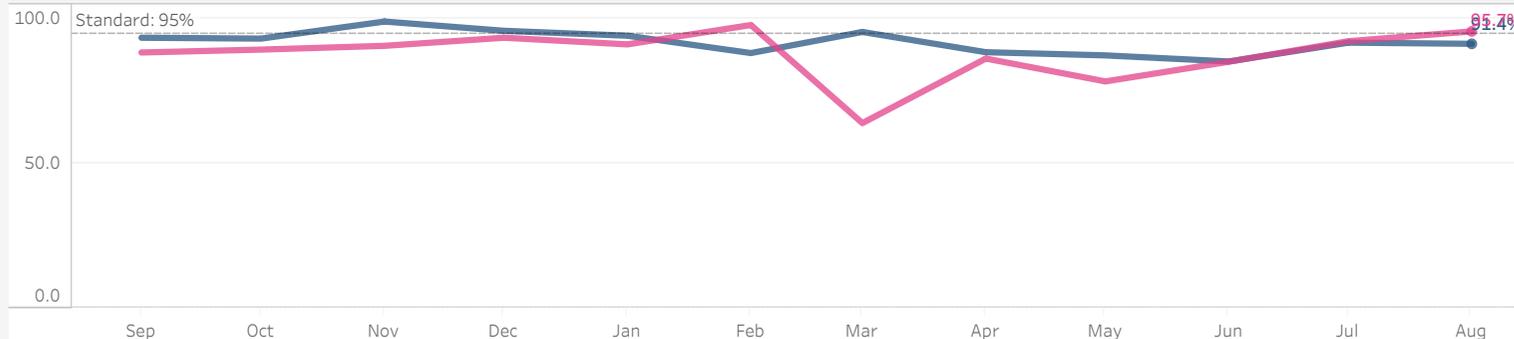


Variance against Standard (12 month avg)



Annual trend (%)

Latest year Previous year



Annual change

▼ **-4.3%**

Data Source: [Screening Informatics], Data Updated on: 05-Jul-23, Data Source Rating: [Silver/Gold]

Select Indicator

Cervical Screening Age Appropriate Coverage - Combined

Select Area

Wales



Latest Month

68.2%
April 2023

Coverage is calculated at a fixed point in time and a 2 month delay in report production due to data entry and validation

Previous month

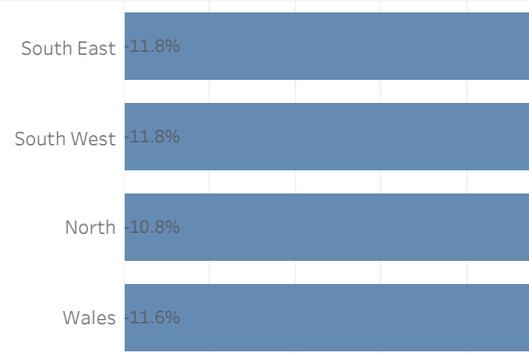
68.2%
January 2023

Coverage is calculated at a fixed point in time and a 2 month delay in report production due to data entry and validation

Latest performance by Region

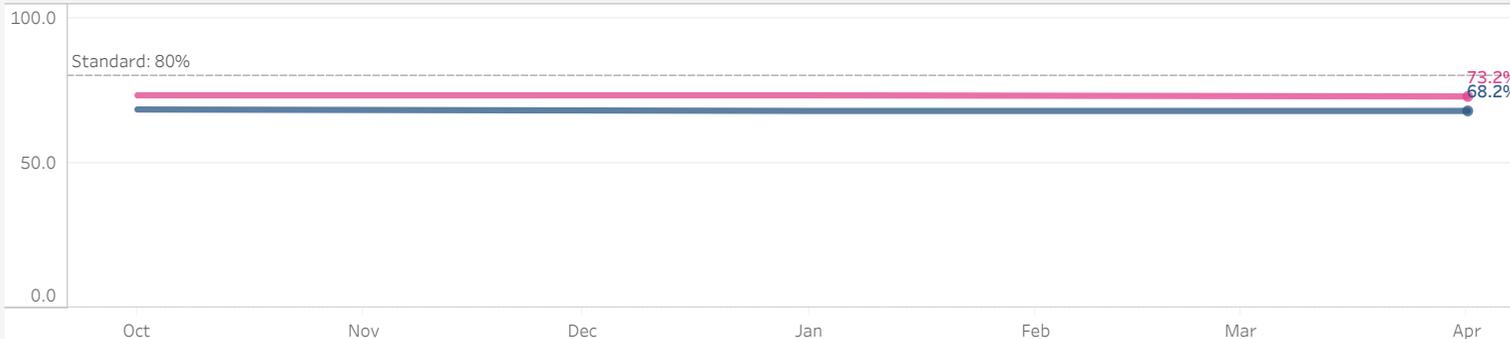


Variance against Standard (12 month avg)



Annual trend (%)

Latest year Previous year



Annual change

▼ -5.0%

Data Source: [Screening Informatics], Data Updated on: 05-Jul-23, Data Source Rating: [Silver/Gold]

Select Indicator

Bowel screening coverage

Select Area

Wales



Latest Month

63.4%
August 2023

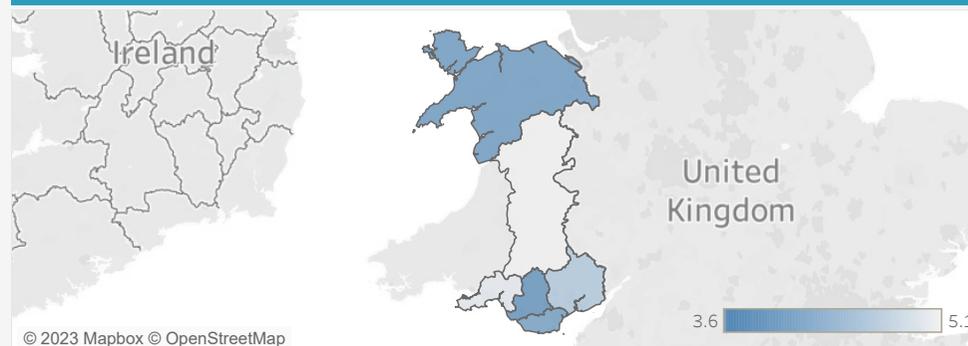
Previous month

63.7%
July 2023

Latest performance by Health Board

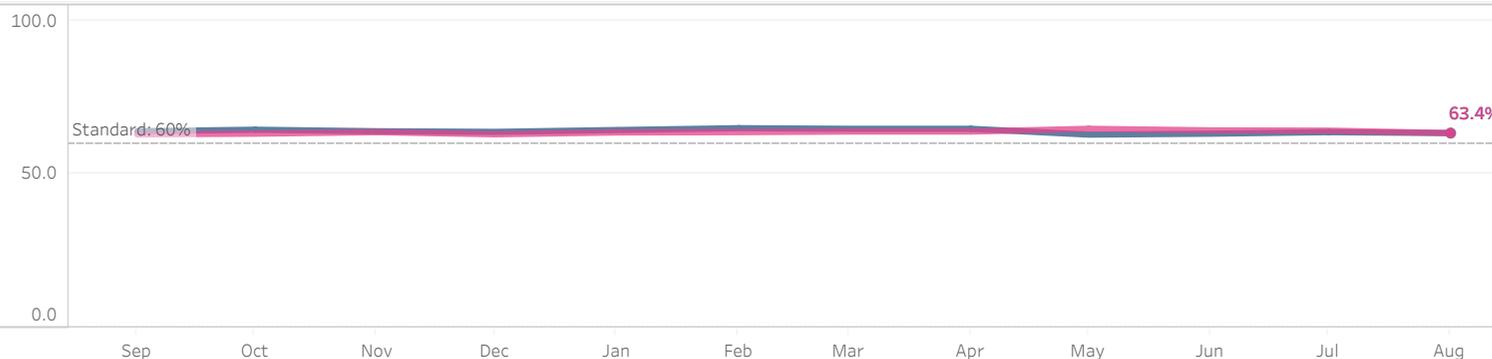


Variance against Standard (12 month avg)



Annual trend (%)

Latest year Previous year



Annual change

0.0%

Data Source: [Screening Informatics], Data Updated on: 06-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Waiting Time for Index Colonoscopy

Select Area

Wales



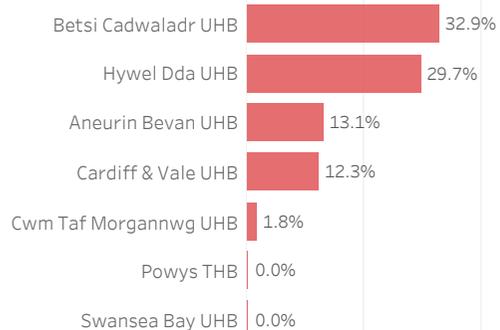
Latest Month

18.3%
July 2023

Previous month

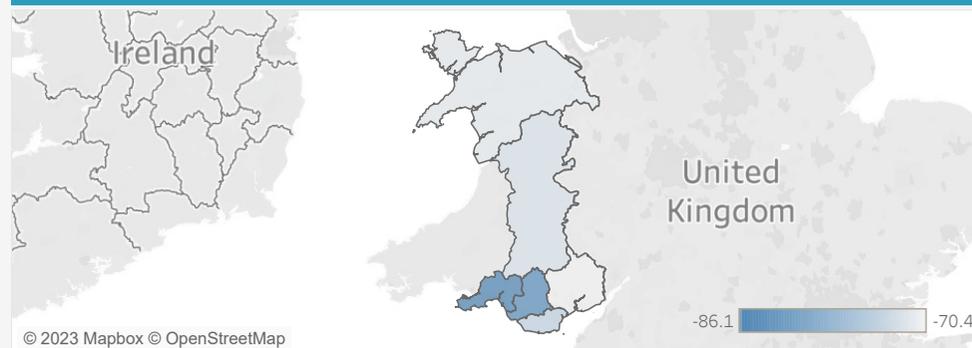
10.8%
June 2023

Latest performance by Health Board



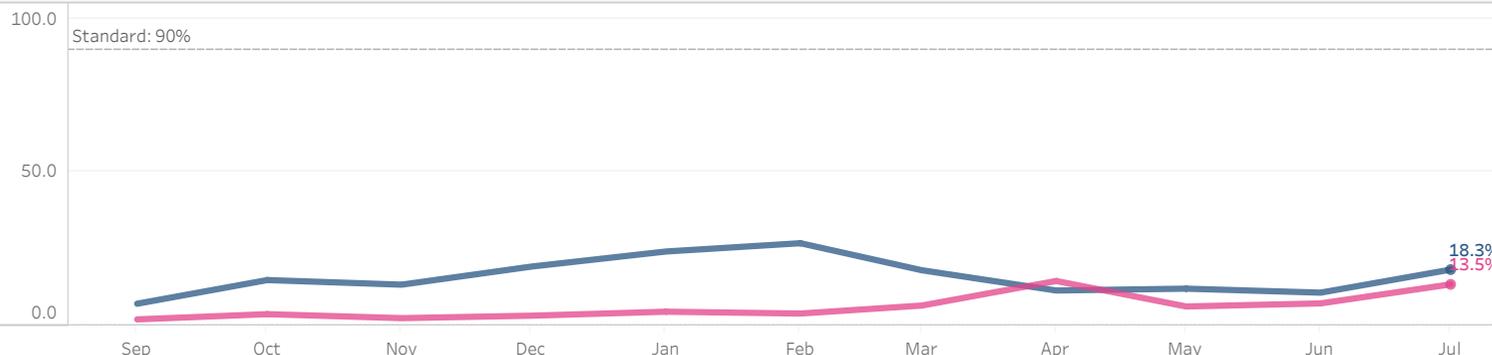
Standard: 90%

Variance against Standard (12 month avg)



Annual trend (%)

Latest year Previous year



Annual change

▲ 4.8%

Data Source: [Screening Informatics], Data Updated on: 06-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Results Letters Printed (3 weeks)

Select Area

Wales



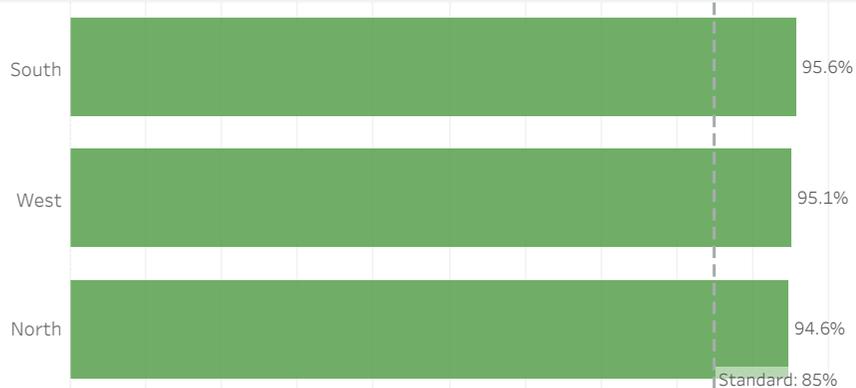
Latest Month

95.2%
August 2023

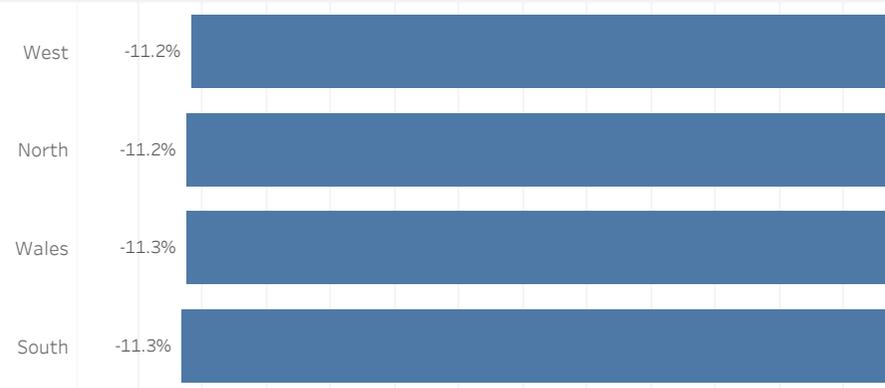
Previous month

83.4%
July 2023

Latest performance by Region



Variance against Standard (12 month avg*)



Annual trend (%)



Annual change

▼ -4.7%

Data Source: [Screening Informatics], Data Updated on: 07-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator

Coverage (12 months)

Select Area

Wales



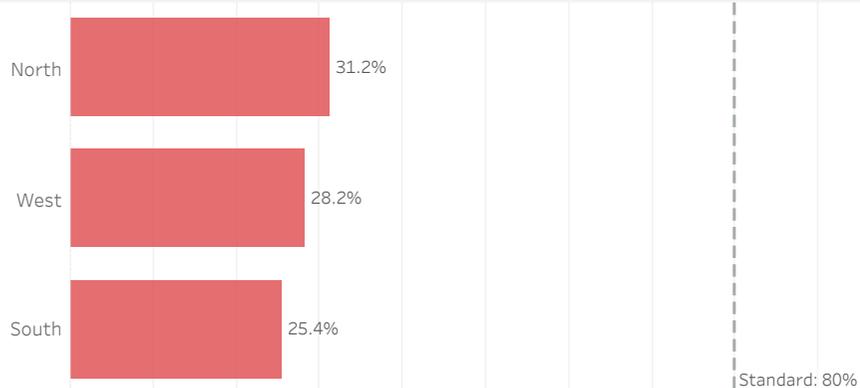
Latest Month

27.1%
August 2023

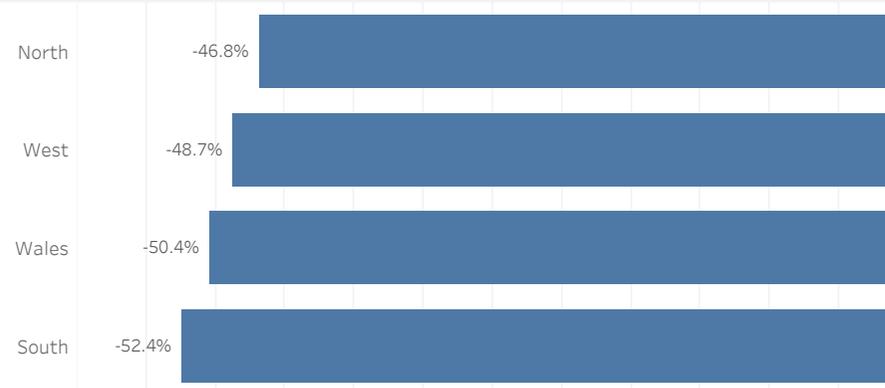
Previous month

25.5%
July 2023

Latest performance by Region

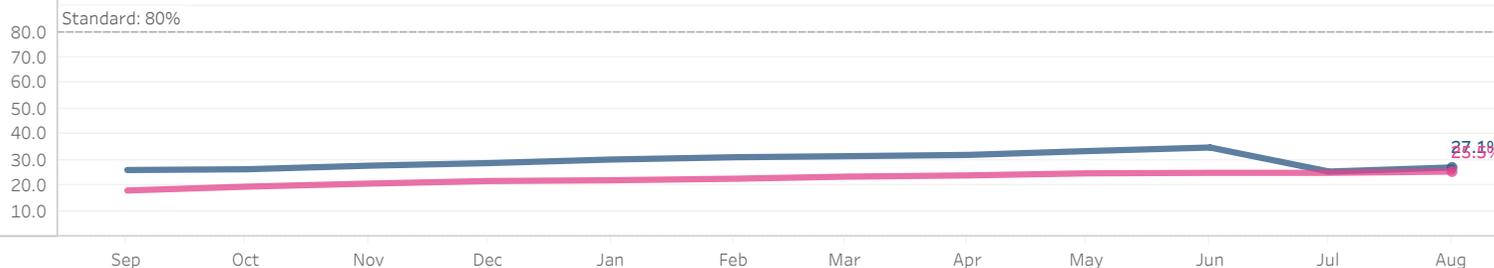


Variance against Standard (12 month avg*)



Annual trend (%)

Latest year Previous year



Annual change

▲ 1.6%

Data Source: [Screening Informatics], Data Updated on: 07-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator
Small AAA Surveillance Uptake

Select Area
Wales



Latest Month

93.6%
August 2023

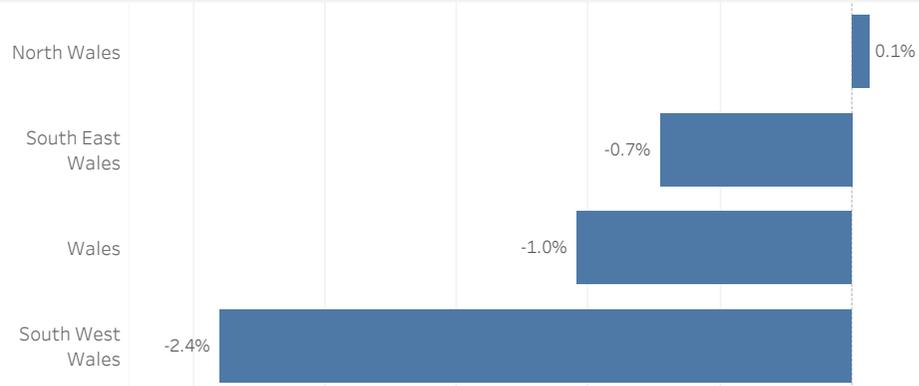
Previous month

86.4%
July 2023

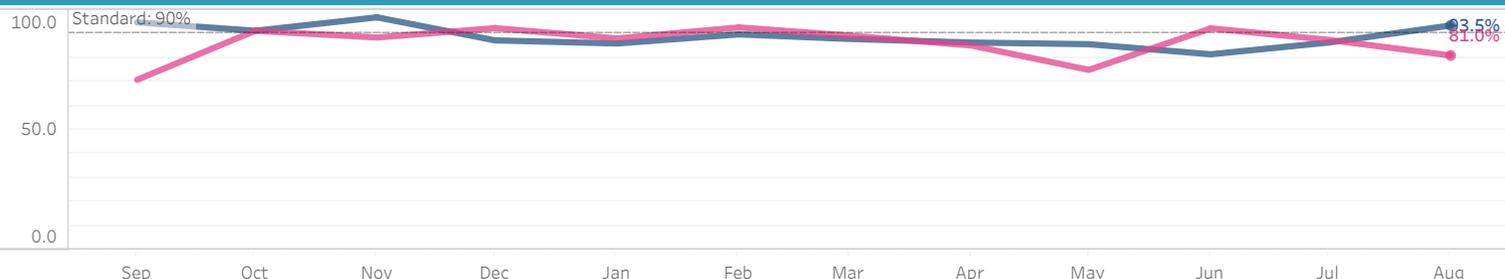
Latest performance by Region



Variance against Standard (12 month avg*)



Annual trend (%)



Annual change

▲ 12.5%

Data Source: [Screening Informatics], Data Updated on: 06-Sep-23, Data Source Rating: [Silver/Gold]

Select Indicator
Medium AAA Surveillance Uptake

Select Area
Wales



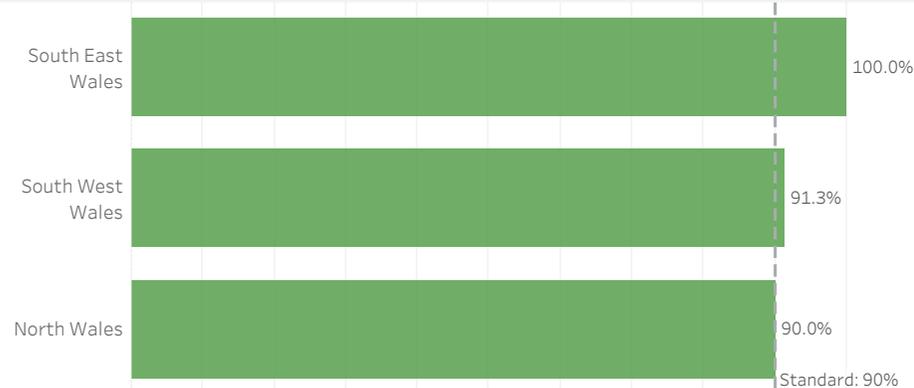
Latest Month

93.0%
August 2023

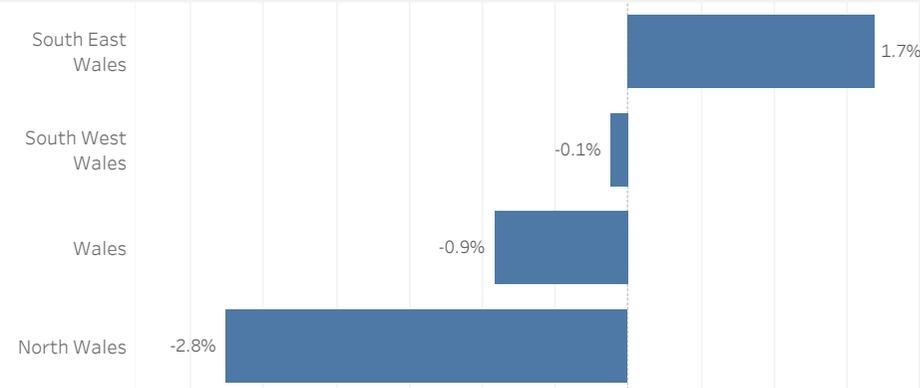
Previous month

90.9%
July 2023

Latest performance by Region



Variance against Standard (12 month avg*)



Annual trend (%)



Annual change

▲ 7.0%

Data Source: [Screening Informatics], Data Updated on: 06-Sep-23, Data Source Rating: [Silver/Gold]

Key Service Indicators

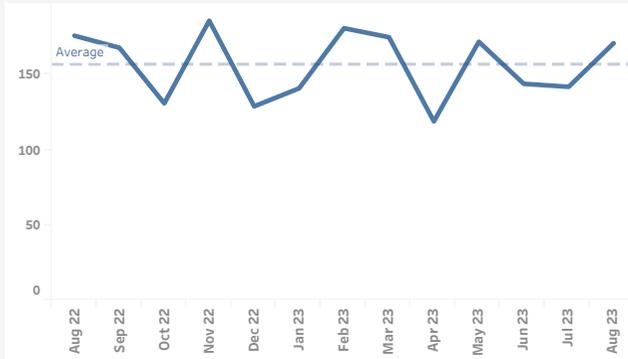
Performance Dashboard - Additional Indicators				
■ >10% outside target ■ Within 10% of target ■ Achieving target Not available				
Indicator	Target ¹	Timeframe		
		at 8 March 2023	at 28 March 2023	at 25 April 2023
Vaccination and Immunisation				
Influenza vaccination uptake among those aged 65+	75%	77.9%	76.3%	76.3%
Influenza vaccination uptake among the under 65s in high risk groups	55%	48.1%	44.2%	44.2%
Influenza vaccination uptake among pregnant women	75%	Reported annually	60.0%	Reported annually
Influenza vaccination uptake among healthcare workers	60%	54.8%	46.2%	46.2%
Influenza vaccination uptake among Public Health Wales staff	N/A	51.1%	51.1%	Not available
Influenza vaccination uptake among Public Health Wales front line staff	75%	53.5%	53.5%	Not available
Percentage of children who received 3 doses of the '6 in 1' vaccine by age 1	95%	Q3 22/23 94.6%	Q4 22/23 94.7%	Q1 23/24 94.2%
Percentage of children who received two doses of the MMR vaccine by age 5	95%	90.2%	89.4%	89.3%
Percentage of girls receiving the HPV vaccination by age 15	90%	Not available	Not available	85.3%
Percentage of children who received '4 in 1' Pre-School Booster with 2nd MMR dose by age 5	95%	Not available	Not available	89.7%
Healthcare Associated Infections				
	Target ¹	Jun	Jul	Aug
Clostridium difficile rate (per 100,000 population)	25	32.0	31.7	32.8
Staph aureus bacteraemia rate (per 100,000 population)	20	34.3	26.1	24.2
E. Coli bacteraemia rate (per 100,000 population)	67	78.5	73.4	70.0
Klebsiella sp bacteraemia rate (per 100,000 population)	10% annual reduction	19.6	21.2	20.9
P. Aeruginosa bacteraemia rate (per 100,000 population)		4.6	4.8	4.1
Microbiology				
	Target ¹	Q3 22/23	Q4 22/23	Q1 23/24
UKAS status of accreditation to ISO 15189:2012 / ISO 17025:2005	Accredited	Accredited	Accredited	Accredited
EQA performance (Bacteriology)	97%	98%	93%	96%
EQA performance (Virology)	100%	96%	99%	96%
EQA performance (Specialist and reference units)	100%	99%	96%	99%
EQA performance (Food, Water and Environmental Laboratories)	98%	98%	99%	99%
Turnaround time compliance (Bacteriology)	95%	91%	92%	94%
Turnaround time compliance (Virology)	95%	99%	98%	99%
Turnaround time compliance (Specialist and reference units)	95%	99%	99%	99%
Turnaround time compliance (Food, Water and Environmental Labs)	95%	97%	99%	98%
Turnaround time compliance urgent samples (Bacteriology/Virology)	97%	Reported annually	84%	Reported annually



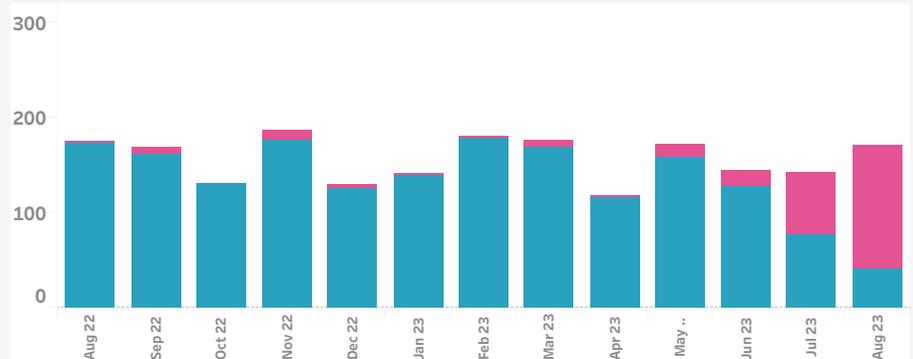
Incidents - Key Metrics



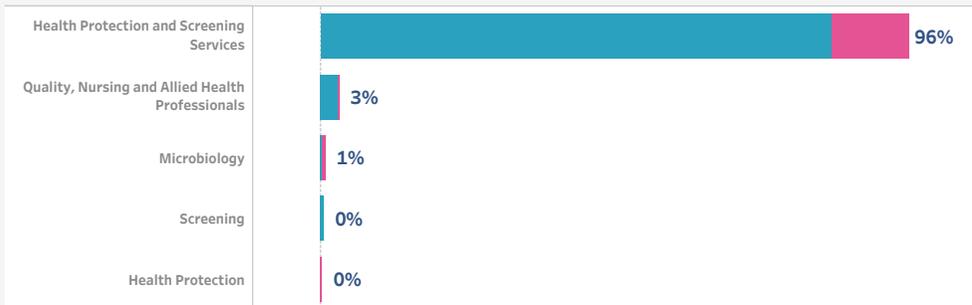
Incidents Overtime



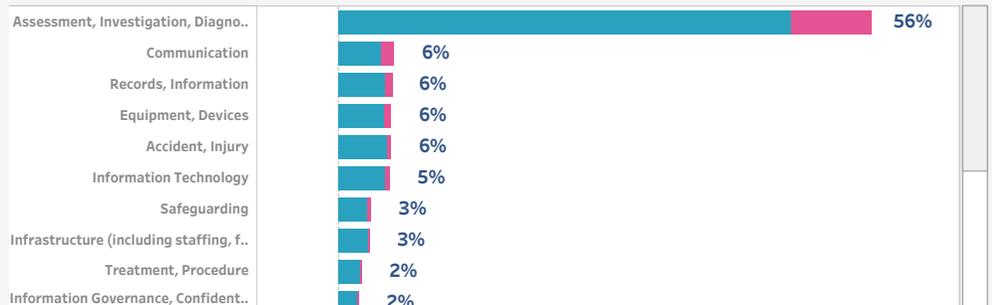
Incidents Overtime Split by Status: Ongoing vs Closed



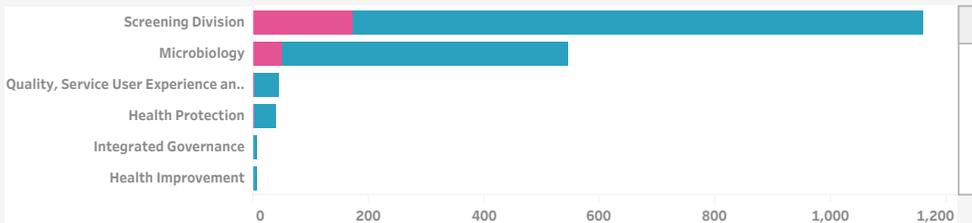
Incidents by Division (Top 5)



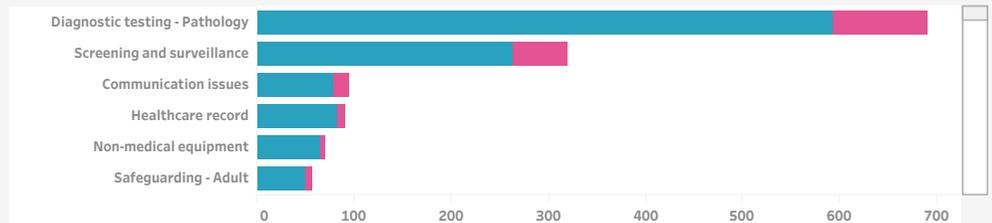
Incidents by Category



Incidents by Team



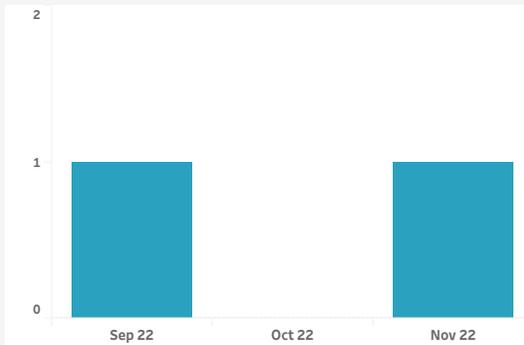
Incidents by Sub Category



Data Source: [Datix], Data Updated on: [06 September 2023], Rating: [Bronze] .When NO filters are selected charts show rolling 12m history

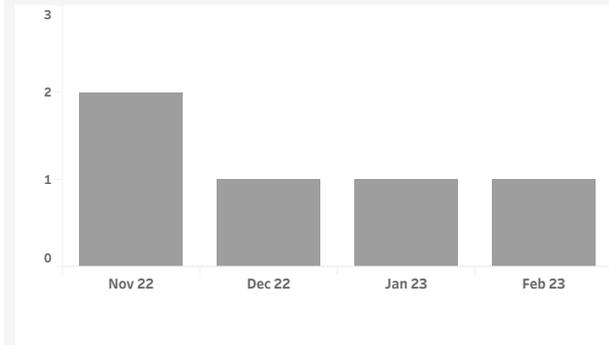


No Surprises overtime

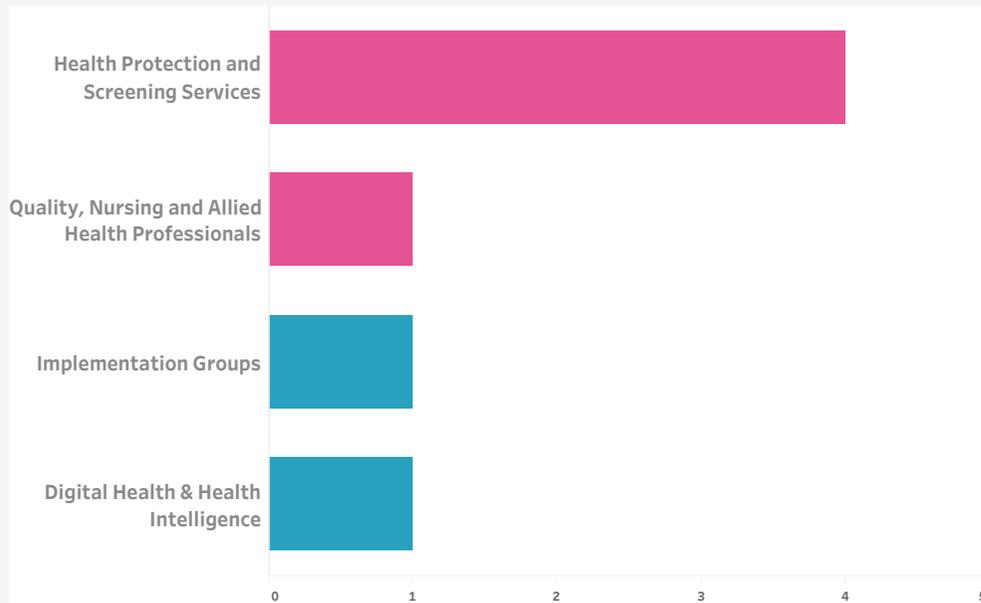


0
Nationally Reportable
Incidents
Last Month

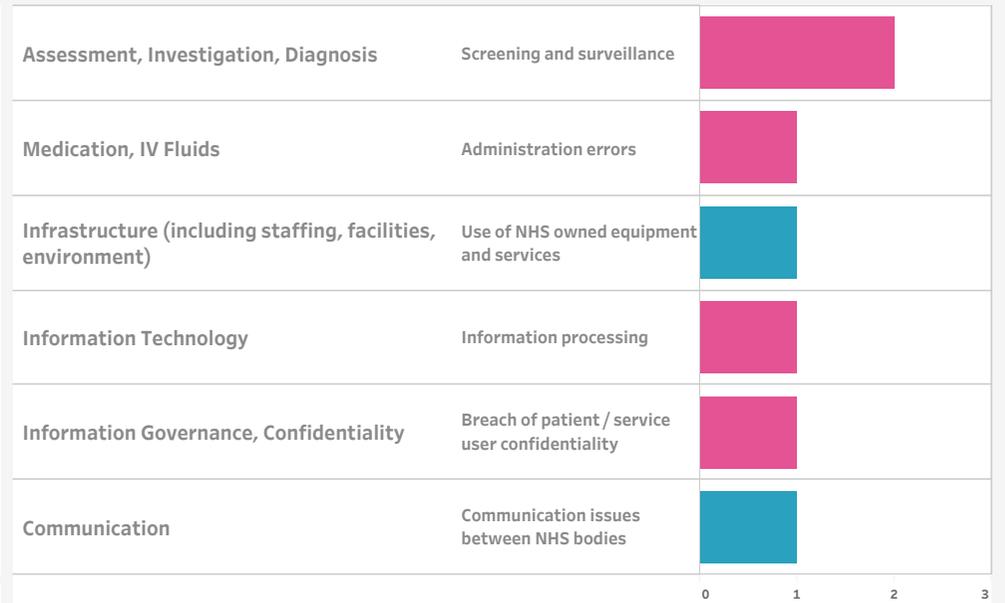
NRIs overtime split Open vs Closed



NRIs and No Surprises split by Division



NRIs and No Surprises split by Category



Data Source: [Datix], Data Updated on: [06 September 2023], Rating: [Bronze] .When NO filters are selected charts show rolling 12m history



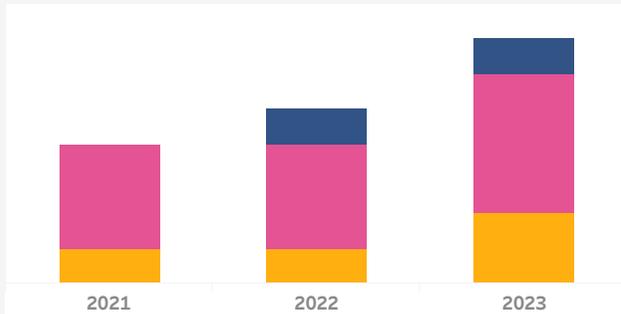
Claims and Redress - Key Metrics

18
Confirmed Claims
Of which, **0** were confirmed in
August 2023

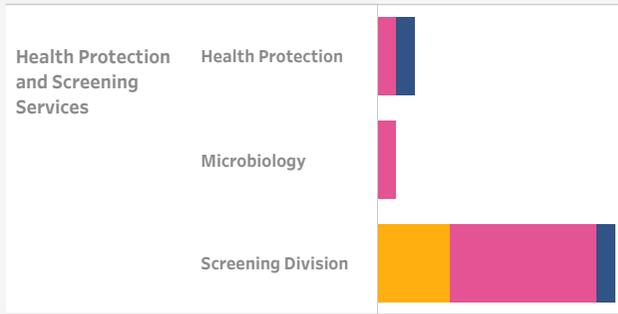
4
Potential Claims
Of which, **1** were raised in
August 2023

0
Redress Cases
Received
in **August 2023**

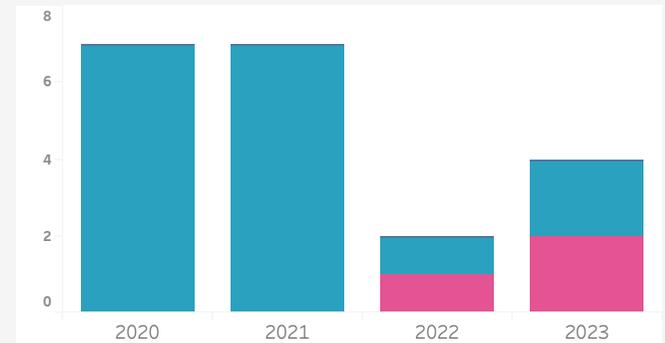
Claims split by year and Approval Status; **Confirmed, Potential** and Withdrawn.



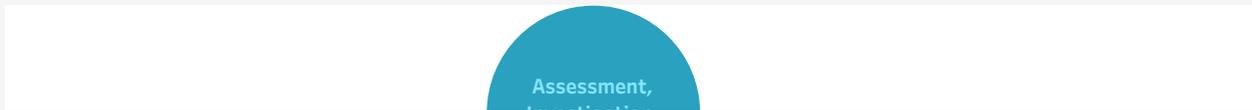
Claims by Location and Type **Confirmed, Withdrawn/Rejected** and **Potential**



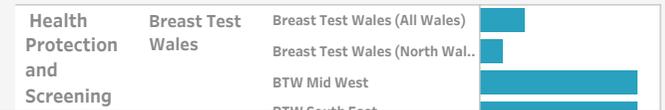
Total Redress by Year split **Open Closed**



Claim Types split **Personal Injury** and **Clinical Negligence**



Redress by Location **Open Closed**



Assessment, Investigation

Data Source: [Datix], Data Updated on: [06 September 2023], Rating: [Bronze] .When NO filters are selected charts show rolling 12m history



Formal Complaints - Key Metrics

Formal Complaints raised by Month

Formal Complaints raised by Month; Open vs Closed

2
Formal Complaints received in August 2023

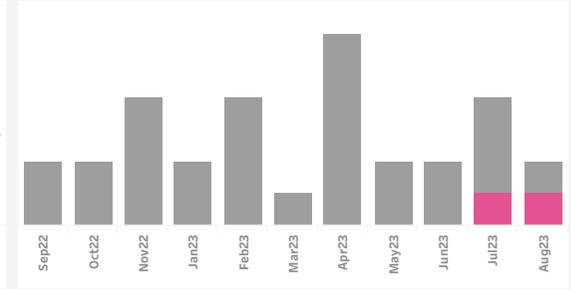
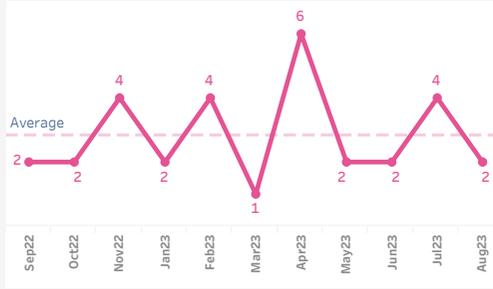
97%
Complaints Responded to within 30 working days
Jun 22 - Jun 23

100%
Complaints Acknowledged within 2 working days
Jul 23

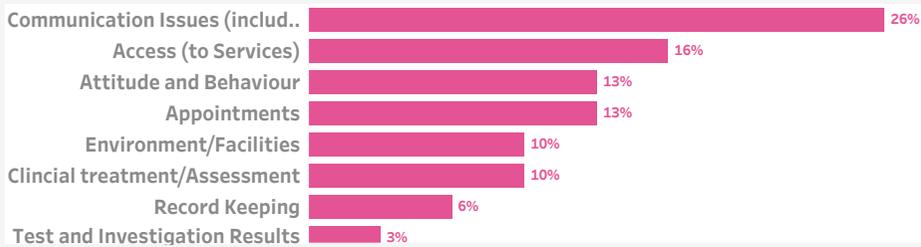
PHW Target 95%
Welsh Gov Target 75%

PHW Target 95%

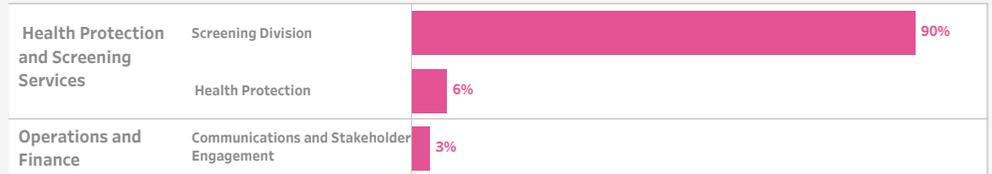
[See more detail](#)



Formal Complaints split by Theme



Formal Complaints split by Directorate

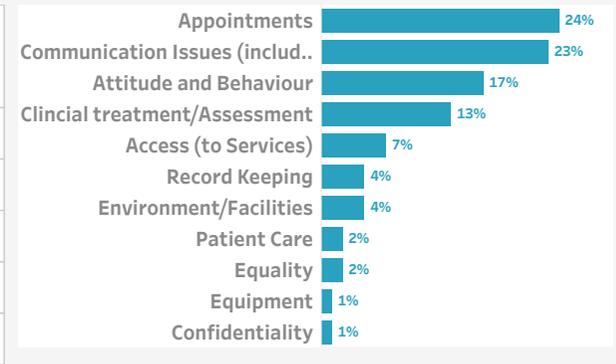
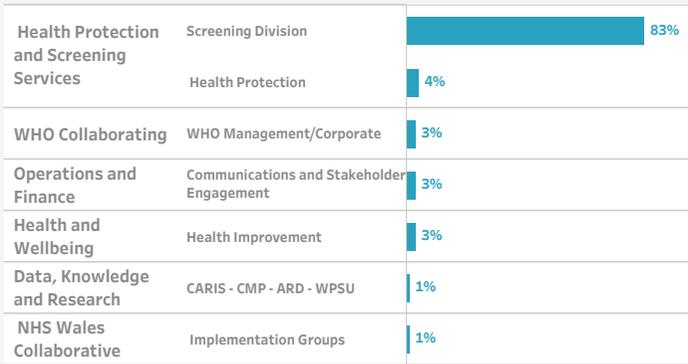
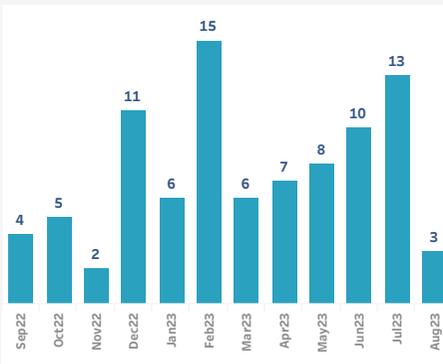


Informal Complaints raised by Month

Informal Complaints split by Directorate

Informal Complaints split by Theme

3
Informal Complaints received in August 2023



Data Source: [Datix], Data Updated on: [06 September 2023], Rating: [Bronze] .When NO filters are selected charts show rolling 12m history

Strategy Delivery



Performance & Assurance Dashboard - IMTP 2324

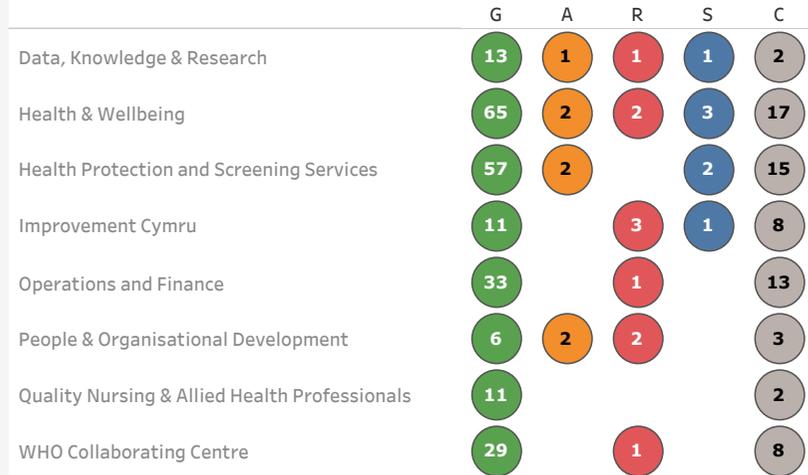
Corporate Analytics



Directorate: All
Report Date: 8/31/2023



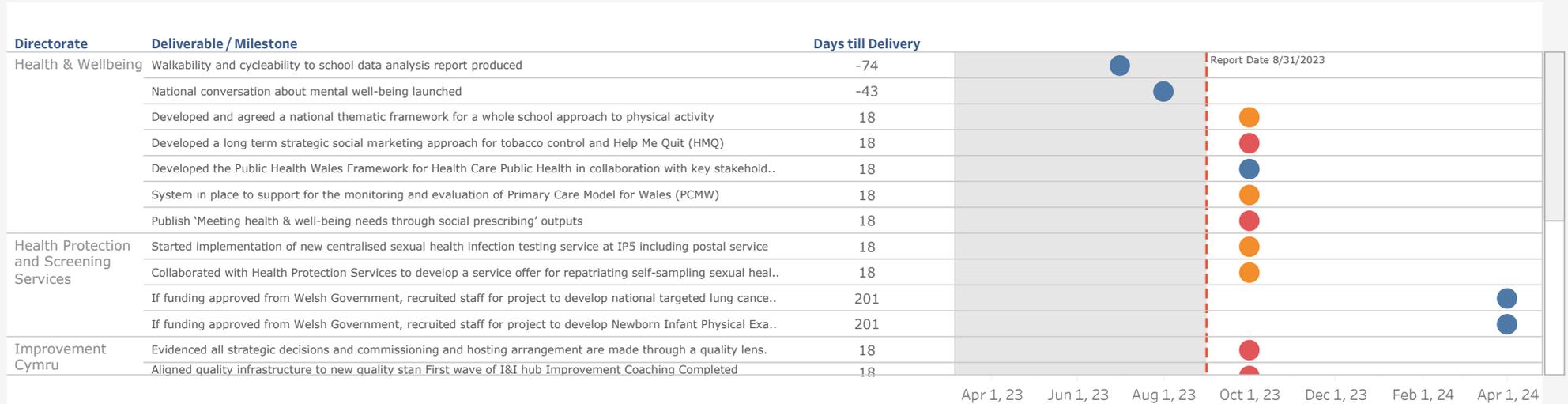
Milestone overview by Directorate



Request for Change - If this section is blank, no RFC's have been submitted

Directorate	Priority area (gr..)	Deliverable / Milestone	Change Type	Original Date	New Delivery D..
Data, Knowledge & Research	Enabling the successful ..	Co-produced research and evaluation prog..	Date change	2023-09-30	12/31/2023
		Developed Real Time Suspected Suicide Su..	Date change	2023-09-30	3/29/2024
Health & Wellbeing	Promoting ..	Developed and agreed a national thematic ..	Date change	2023-09-30	12/1/2023
		23/24 IMTP System in place to support for the monitori..	Date change	2023-09-30	3/31/2024
Improvement Cymru	Enabling the successful delivery of ..	Aligned quality infrastructure to new quality stan First wave of I&I hub Improvement Coaching Completed	Date change	2023-09-30	3/31/2024
		Evidenced all strategic decisions and com..	Scope chan..	2023-09-30	Null
		23/24 IMTP Delivery of Improvement Cymru Communi..	Date change	2023-09-30	12/31/2023
Operations and Finance	Enabling th..	Proposed operating model for change com..	Suspend mi..	2023-09-30	Null
People & Organisational Development	Enabling the successful delivery of our strateg..	Developed and implemented our approach ..	Date change	2023-09-29	10/31/2023
		Identified the skills required across Public ..	Suspend mi..	2023-12-29	Null
		Organisational design principles produced ..	Date change	2023-12-29	3/31/2024

Milestones in Focus - RED and Amber Rated Milestones for the Current Period



Data Source: IMTP Reporting, Data updated on: 12-Sep-23, Rating: Gold



GIG
CYMRU
NHS
WALES

Iechyd Cyhoeddus
Cymru
Public Health
Wales

*Gweithio gyda'n gilydd
i greu Cymru iachach*

*Working together
for a healthier Wales*